

**COMPETITION COMMISSION**

**PRIVATE MOTOR INSURANCE MARKET INVESTIGATION**

Notes of a hearing with Brokers

held at

Victoria House, Bloomsbury Place, London WC1A 2EB

on

**Thursday, 27<sup>th</sup> February 2014**

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**PRESENT:**

**FOR THE COMPETITION COMMISSION:**

Professor Alasdair Smith Chairman

Mr Roger Finbow Member

Mr Robin Aaronson Member

Mr Steve Oram Member

Mr Anthony Stern Member

Ms Erika Lewis Inquiry Director

Mr Peter Baker Inquiry Co-ordinator

Mr Graeme Reynolds Director of Remedies and Business Advice

Mr Dipesh Shah Business Adviser

Mr Philip Dixon Business Adviser

Mr Katy Cox Business Adviser

Ms Julie Bon Economics Director

Mr Peter Wantoch Economic Adviser

Mr Tony Curzon-Price Economic Adviser

Mr James Jamieson Economic Adviser

Mr Enrico Alemani Economic Adviser

Mr Adriano Basso Economic Adviser

Mr Simon Jones Legal Director

Ms Charlotta Blomberg Legal Adviser

Mr Pietro Menis Legal Adviser

**FOR BGL:**

Mr Peter Thompson Group Director, Intermediated Businesses

Mr Ron Simms Director Corporate Services

Mr Miles Trower Partner, TLT

**FOR BIBA:**

Mr Graeme Trudgill Executive Director

Mr Carl Shuker BIBA Motor Committee Member A-Plan

Mr George Nicol Branch Manager Gallagher Bassett and BIBA Motor Committee Member

**FOR HASTINGS DIRECT:**

Mr Michael Lee MD Insurer Services

Mr Jonathan Sutcliffe Claims Director

Mr Tobias Van Der Meer    Managing Director  
Ms Nicola Charles        Marketing Director

**FOR SWINTON:**

Mr Gerald McLarnon       Marketing Director  
Mr Chris Collings        Director of Insurer Development  
Mr Christian Plumber      Chief Financial Officer  
Mr Mark Hallam            Head of Products

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(At 10.07am)

PROF SMITH: Let me start off by welcoming you all to the Competition Commission. Welcome back. Thank you for coming to see us again to help us with this inquiry. Let me start with introductions. I'm Alasdair Smith. I'm the chair of this inquiry group, and arrayed on this side of the room we've got members of the staff team and members of the inquiry group. I'll now ask them to introduce themselves, starting with Kate.

MS COX: Katy Cox, financial and business adviser.

MR DIXON: Good morning. Philip Dixon, financial and business adviser.

MR SHAH: Dipesh Shah, financial and business adviser.

MR MENIS: Pietro Menis, legal adviser.

MR BASSO: Adriano Basso, economist.

MR FINBOW: Roger Finbow, one of the members.

MS LEWIS: Erika Lewis. I'm the inquiry director.

MR ORAM: Steve Oram, panel member.

MR AARONSON: Robin Aaronson, panel member.

MR CURZON-PRICE: Tony Curzon-Price, economist.

MR ALEMANI: Enrico Alemani, economist.

MR JAMIESON: James Jamieson, economist.

MR JONES: And I'm Simon Jones. I'm one of the legal advisors.

MR BAKER: I'm Peter Baker, the inquiry coordinator.

PROF SMITH: You may notice that one member of the inquiry group, Anthony Stern is unfortunately absent today for health reasons, but he has promised to read the transcript of the hearing assiduously and with great care, so he will indirectly hear

1           all of the evidence that we're hearing. Can I ask you too to  
2           introduce yourselves?

3 MR VAN DER MEER: Tobias Van Der Meer, managing director at Hastings  
4           Direct.

5 MR SHUKER: I'm Carl Shuker. I'm the chief executive of A-Plan  
6           Insurance, but I'm here with BIBA.

7 MR TRUDGILL: Graeme Trudgill, executive director of the British  
8           Insurance Brokers' Association and former insurance broker.

9 MR THOMPSON: Peter Thompson, BGL Group. I'm a director.

10 MR SIMMS: Ron Simms, corporate service director, BGL.

11 MR COLLINGS: Chris Collings, insurer development director at Swinton  
12           Insurance.

13 MR MCLARNON: And I'm Gerald McLarnon, the marketing director at  
14           Swinton Insurance.

15 MR HALLAM: Mark Hallam, head of products at Swinton.

16 MR PLUMER: Christian Plumer, finance director at Swinton.

17 MR TROWER: Miles Trower, BGL legal adviser.

18 MR NICOL: George Nicol, BIBA, Gallagher Bassett branch manager.

19 MS CHARLES: Nicola Charles, marketing director, Hastings Direct.

20 PROF SMITH: Thank you all and welcome again. Let me say a few words  
21           of introduction. As you're aware, most of today's meeting is  
22           structured as a joint hearing, and we've been mindful of this  
23           in preparing the questions that we're putting to you, because  
24           we don't want to initiate discussions among you which it would  
25           be inappropriate for you to have as competitors. But I do want  
26           to remind you at the start that it's fundamentally your  
27           responsibility to ensure that you don't provide information in

1 the course of this meeting that would be inappropriate for you  
2 to provide. If there are issues on which you wish to make  
3 confidential submissions after the meeting, we'd, as always,  
4 be very happy to receive them and treat them in the way that  
5 we normally treat confidential information.

6 I think you've been told that at the end of the meeting the -  
7 we want to have a discussion with BGL not present and - although  
8 we want to start, we want to give BGL an opportunity to comment  
9 on that issue before we have what we might regard as a separate  
10 meeting. Actually, let me say something a bit taking with the  
11 transcript and what we're going to do with the transcript, and  
12 then say something about what we're going to do with that last  
13 part of the meeting.

14 As you see, we're taking a transcript of this hearing as a  
15 record, and we'll send it to you within the next week. And  
16 we'd ask you to check it carefully for accuracy, and if there  
17 are any errors of transcription or any slips in what has been  
18 said by way of evidence please correct that on the transcript.  
19 Could you also please check the transcript in case there are  
20 substantial issues that you want to enlarge on, which you should  
21 do in a separate letter, or if there are inadvertently any  
22 confidential issues have been covered which you wish to have  
23 redacted from the published version of the transcript, because  
24 our intention is, because this is a multi-party hearing, simply  
25 to publish the transcript rather than, as we would normally do  
26 with a single party hearing, publishing a summary of it. So  
27 please check the transcript when you receive it.

1 Obviously the very last part of the meeting with asking to have  
2 a brief discussion with three of you with BGL absent we will  
3 treat in the way that we would treat a confidential transcript.  
4 And we will give careful consideration to balancing the issues  
5 of confidentiality in any confidential materials covered there  
6 with our normal duty of disclosure as much as possible. That's  
7 what we normally do with confidential information.

8 I have to remind you that it's a criminal offence under Section  
9 117 of the Enterprise Act 2002 knowingly or recklessly to  
10 provide false or misleading information to the Commission any  
11 time during and including at this hearing.

12 So what we're going to do then is I'm going to invite each of  
13 the parties initially to make a brief opening presentation,  
14 which I'm going to insist you keep to a maximum of five minutes,  
15 and then we'll go through a set of issues on which we've  
16 prepared questions and on which no doubt we will have follow-  
17 up issues to discuss with you. We want to make the best use  
18 of the time that we have here and I hope that we're not going  
19 to be following a careful script through the morning but that  
20 you feel that it's an opportunity to have a free discussion  
21 and a free exchange of views, that both the staff and the  
22 members will be ready with follow-up questions and wishing to  
23 clarify issues.

24 The one thing I would say is, given that time is always short,  
25 is it's best that if we don't spend a lot time agreeing - you  
26 spend a lot of time agreeing with each other. So if things  
27 have been said that you agree with, you can indicate your

1 agreement as briefly as possible. It's more interesting to  
2 hear discussions where there are differences of view or  
3 differences of opinion.

4 And I think the last thing I want to say before we start is  
5 just to remind you of where we are in our inquiry. We've  
6 published our provisional findings and we've published an  
7 initial set of remedy proposals. The focus of this meeting is  
8 to have a discussion with you, as we are doing with other  
9 parties, about the remedies, the remedy proposals, and the  
10 intention is to come back in the early summer with a further  
11 paper on remedies to give everyone the opportunity for a further  
12 round of discussions before we produce our final report in  
13 September. I appreciate that sometimes our timetable seems  
14 rather demanding when periods of consultation which look  
15 initially generous on the calendar are markedly less generous  
16 when one takes account of the natural desire of people to spend  
17 Christmas day with their families and so on, but we are  
18 operating on a very constrained timetable. But I hope that  
19 during the rest of the year, before we come to our final report,  
20 there'll be ample opportunities for people to feed it in all  
21 kind of ways into our final deliberations.

22 That's all I want to say by way of introduction. Are there  
23 any procedural issues that anyone wishes to raise before we  
24 get under way? Okay then, let's get under way. As I said, I  
25 want to start with a general question as a way of inviting you  
26 to make any general remarks that you want to make. Do you  
27 think that our investigation is proceeding on the right lines,

1       are there things that we are in danger of getting wrong, are  
2       there things we're in danger of missing out? So general remarks  
3       to start off with. Perhaps I can start with Hastings?

4 MR LEE: Well, first of all -

5 PROF SMITH: Sorry, I didn't realise you were going to be doing the  
6       opening presentation.

7 MR LEE: That's quite alright.

8 PROF SMITH: Having just arrived, if you'd rather I can start at the  
9       other end of the table to give you -

10 MR LEE: That's fine.

11 PROF SMITH: Fine? Okay.

12 MR LEE: But apologies again.

13 PROF SMITH: That's alright.

14 MR LEE: Late train, but... So, yeah, I will keep it brief, but some  
15       general comments, I think, on the feelings from Hastings Group.  
16       So Hastings supports the Commission's efforts to reduce the  
17       motor premiums for UK consumers. On the subject of non-fault  
18       replacement vehicle provision, we'd also support the consumer's  
19       right to hassle-free service. And whilst credit hire provides  
20       a useful means of delivering this, it has been abused, and it  
21       seems as though the principle of loss mitigation has been  
22       forgotten somewhere in that process. However, we see a  
23       significant distinction between the failures within the  
24       replacement vehicle market and the insurer on insurer  
25       differential pricing of repairs and recovery of subrogated  
26       losses. So unlike the replacement vehicle market, we don't  
27       really see any benefit from that insurer on insurer



1 differentiation to the consumer or to the market in general.  
2 On the other subjects, we are generally very supportive of  
3 price comparison and believe it's a great solution for UK  
4 consumers, so therefore we are also in support of any actions  
5 that make that market function even better, and we believe that  
6 the remedy proposed under theory of harm 5 goes some way towards  
7 helping to achieve this. We're also in favour of greater  
8 transparency for consumers and therefore some of the principles  
9 of the remedies proposed under 4(a), (b) and (c), namely the  
10 measures relating to add-ons and no-claims bonus, but we're  
11 also mindful of the practical steps that would be required to  
12 implement and monitor this, and based on our own research we're  
13 also mindful of the need to ensure consumers aren't overloaded  
14 with information. I think that gives our general views on the  
15 paper.

16 PROF SMITH: Thanks very much. BIBA?

17 MR TRUDGILL: We're very supportive of the Competition Commission's  
18 work. Brokers are an agent to the client: we want to insure  
19 customers have access to suitable insurance at fair and  
20 affordable prices and they're looked after during a claim,  
21 retain their mobility and enjoy a swift and smooth and fair  
22 repair experience.

23 So in response to some of the remedies, remedy A, measures to  
24 improve claimants understanding of the legal entitlements, BIBA  
25 agree with the Competition Commission's proposals that provide  
26 that basic level of information and explain to clients what  
27 their legal entitlements are for repairs and replacement of

1 cars, whether they would have to pay an excess, whether they  
2 would lose bonus, when a claimant is entitled to choose their  
3 own repairer, their contractual rights to do with  
4 unsatisfactory repairs. So we think the information is best  
5 provided to consumers within their annual insurance policy.  
6 The regulator, the Financial Conduct Authority, already has  
7 insurance conduct of business rules on requiring an insurer to  
8 give reasonable guidance on how to make a claim, in insurance  
9 conduct of business rule 8.1, and these information  
10 requirements could be incorporated here. We also point out  
11 that ICoB 6 requires appropriate disclosure around products,  
12 features and terms.

13 We are also concerned about information overload for customers.  
14 There will be an inevitable need to change the systems and  
15 reprint policies, which does bring with it a cost which  
16 obviously is ultimately borne by the customer, but the remedy  
17 would improve clarity for customers, and we think the FCA is  
18 the best one to monitor it. Also to note the insurance  
19 mediation directive from Europe is being revised and includes  
20 a proposal for a product information document. Just thought  
21 you wanted to - needed to know that. So we don't object to  
22 any documents setting out the client's legal rights in detail,  
23 we just have concerns about information overload, and what we  
24 suggest is a behavioural economic study by the regulator, the  
25 FCA, to ensure that the right balance is achieved for customers.  
26 In regard to remedy 1(a), first party insurance for replacement  
27 cars, it's normal that the first party insurer provides a

courtesy car under a comprehensive policy, not a third party one though, although the car is not usually like for like and can often be unsuitable if it's a small Corsa and they've got five kids. It's an individual's right to recover the reasonable cost of a like for like replacement car from the guilty party, and it's for the at-fault insurer to prove if they think it's unreasonable. Such a remedy would mean that a policy holder, at personal expense, would be protecting their at fault driver from the financial consequence of their negligence, and this would be inequitable and something the public would not comprehend or understand why they should pay. The cost would also outweigh the £6 to £8 saving per policy outlined by this investigation. So we're very concerned that the non-fault claimant would receive less than their current entitlement under tort law. The innocent policyholder could be the loser with that. It would also require a change to the Road Traffic Act, the law of negligence, liability and tort, and we think it's unfair to make the innocent policyholder pay a higher premium for a suitable car and deny them the rights that currently exist. We don't see any cost benefits with 1(a). With 1(b), at-fault insurers to be given the first option to handle non-fault claims, we're concerned that there's insufficient incentives for the at-fault insurer regarding standards of service. There's a fundamental conflict of interest: there is no contract in place between the at-fault insurer and the non-fault driver. And the ombudsman complaints process does have quite long lead times, the concern being

1 there could be extensive delay while liability is agreed and  
2 the type of vehicle negotiated. Many customers have an  
3 immediate need for a suitable car that needs to be addressed.  
4 We think this remedy is not in the customer's best interest as  
5 the at-fault insurers main aim is to reduce their own costs,  
6 so no advantage for customers we could see with this one.

7 Insurers and brokers are already supervised by the FCA, and we  
8 suggest that the claims management companies also fall under  
9 the FCA's supervision. We think that's where things are being  
10 exaggerated and this would ensure a consistent level of  
11 consumer protection.

12 In regard to 1(c), and I'm not going to be longer than five  
13 minutes, in regard to 1(c) measures to control the cost of  
14 providing a replacement car to non-fault claimants, we think a  
15 GTA style agreement covering the cost is a sensible way forward.  
16 We don't believe a timescale can be easily set as parts for  
17 some vehicles, American vehicles for example, can take over a  
18 month to arrive. The CMCs should justify their hire periods  
19 and at-fault insurers need to challenge hire periods if they  
20 believe them to be unreasonable. So therefore we do agree with  
21 remedy 1(f). BIBA agreed that the mitigation questions with  
22 answers set out in a statement could go a long way towards  
23 fairer reflection of costs and less exaggeration, and questions  
24 should focus on the need for a type and size of car.

25 Theory of harm 2, quality of vehicle repairs; as agent of the  
26 client we would be concerned if the quality of a customer repair  
27 was not as required. Our members and their customers have not

1 suggested there are any concerns in this area, so, no, we  
2 haven't seen the concerns that you've raised.

3 Regarding no-claims bonus, remedy 4(b) I note an explanation  
4 of no-claims bonus schedules are often provided to customers  
5 anyway, but it should be possible to provide a clear statement  
6 in every policy. We just think there needs to be a balance by  
7 not over complicating that sales process and the information  
8 to customers so they don't switch off. So obviously we'll talk  
9 about the comparison sites issues at the appropriate time.

10 PROF SMITH: Thanks. BGL?

11 MR THOMPSON: Okay. Firstly, thank you for the opportunity to  
12 contribute to the investigation. In BGL I've responsibility  
13 for a number of well-known brands in the PMI market, both our  
14 own insurance brands and that of third parties. We look after  
15 2 million customers in PMI market. Our model means we take  
16 responsibility for our customers throughout the journey. We  
17 manage their relationships with price comparison websites and  
18 take direct responsibility through other channels.  
19 Additionally we administer all elements of the customer's  
20 policy post inception, including first notification of loss and  
21 non-fault claims management, and in that way our business is  
22 slightly different to that of many traditional brokers.

23 As regards the possible remedies, the Competition Commission,  
24 I believe, has identified some useful improvements, such as  
25 measures which might improve customers' understanding of their  
26 legal entitlements. However a number of intrusive proposals  
27 will, in our view, give rise to highly detrimental customer

1 consequences harking back to a time when consumers were at the  
2 mercy of insurers, the very reason behind the development of  
3 the credit hire solution in the first instance.

4 So to recap, there exists a very real conflict of interest  
5 between the PMI underwriters on the one hand and PMI customers  
6 on the other. There is also, in principle, a serious imbalance  
7 in the ability of such parties to enforce their rights, with  
8 consumers being very much the vulnerable party, I think as  
9 you've already identified. And that conflict of interest and  
10 imbalance are addressed at present through the presence of  
11 certain service providers and intermediaries, such as  
12 ourselves. First, in relation to claims, our services have  
13 been developed to ensure that each customer receives the remedy  
14 to which they're entitled. For fault claims we ensure that  
15 underwriters process claims promptly and in accordance with the  
16 customer's contractual entitlement. For non-fault customers  
17 we provide a claims management service to ensure that consumers  
18 receive appropriate advice, expert support at each stage of  
19 their claim, which facilitates a solution reflecting the  
20 customer's legal rights. Key to our approach is sourcing of  
21 temporary replacement vehicles and/or vehicle repair on a  
22 credit basis. We ensure that our customers are able to access  
23 their legal entitlements, irrespective of their own means or  
24 expertise, to receive that high quality service. We also  
25 provide an efficient source of business to that relevant  
26 service provider. Second, we use a number of routes to market,  
27 including price comparison websites, which we find an efficient

1 route to market to each customer to have a need at that point  
2 in time.

3 Our pricing models are based on a long term view of each  
4 customer, including the channel costs associated and also the  
5 income streams that I've just mentioned. Potential changes to  
6 the efficiency of both price comparison market and the income  
7 streams I've mentioned will impact consumer price and which  
8 haven't been reflected in findings so far. I raise these points  
9 because it's important that the consumer benefits and do not  
10 become subordinated to the apparent imperative to reduce costs  
11 for insurer irrespective of the consequences. Aside from the  
12 marginal nature of many of these costs and important consumer  
13 benefits associated with them, there seems to be little  
14 evidence that eliminating these costs will result in reduced  
15 premiums for consumers. I consider that consumers will, under  
16 certain remedies proposed by the Competition Commission, have  
17 to pay a lot more for key services, which in future may be  
18 provided as expensive add-ons such as courtesy cars etc, or  
19 even not at all. So in our detailed response we've pointed to  
20 a number of areas where cost reduction has not been quantified,  
21 or the changes needed to achieve the anticipated cost  
22 reductions themselves will likely incur significant costs.

23 We're very concerned about the influence of large insurers  
24 using this opportunity to drive further profits, whilst their  
25 PMI results may reflect accounting approaches capable of either  
26 obscuring excessive costs or diverting related income streams.  
27 With these points in mind, although I appreciate the

1 Competition Commission has not yet adopted any final position,  
2 I would urge you to revisit a number of your findings to ensure  
3 that firstly the harm they seek to address is real and material;  
4 secondly there is a clear link between the market feature in  
5 question and that harm; and thirdly the remedy in question will  
6 be effective, and most importantly will not do any more harm  
7 than good as far as the consumer is concerned.

8 PROF SMITH: Thank you. Swinton?

9 MR COLLINGS: Thank you. Swinton have been around for a very long  
10 time. Nearly 60 years we've been selling motor insurance and  
11 personalised insurance through our high street branches. We're  
12 the largest high street broker in the UK and we have over 2  
13 million customers through our branches and through our network.  
14 We welcome the opportunity today to contribute towards the  
15 hearing, and it's our intention to fully support many of the  
16 remedies that have been described in the report dated 17  
17 December 2013.

18 However, we have some grave concerns specifically relating to  
19 remedies 1(a) and 1(b), and I'd like the opportunity throughout  
20 this session, not in this opening statement, to discuss those  
21 remedies specifically, and we'd like to explain our concerns  
22 throughout the session. We believe some of these proposed  
23 remedies are a potential infringement of consumer rights and  
24 existing laws, and it's extremely important, and we would ask  
25 the Commission to consider very carefully, how these principles  
26 are affected before putting in place any of these proposed  
27 remedies. There is a danger that unintended consequences



1 create more problems than cost than the proposed remedies  
2 actually seek to resolve. Thank you.

3 PROF SMITH: Thank you. If I can make just make one comment on that,  
4 since you've said you want to explore the details of 1(a) and  
5 1(b) in the discussion. In view of the range of responses that  
6 we've had on remedy 1(b) we felt that we'd already received  
7 enough feedback on that and it's not a remedy that we're  
8 exploring in any detail in the hearings that we're having this  
9 week. Don't take that to mean that we're ignoring the messages  
10 that we've received on 1(b), it's simply that we've heard very  
11 clear messages about it and we don't feel that further  
12 discussion in these hearings is going to add to the information  
13 that's already been given.

14 MR COLLINGS: If we're not going to discuss then, in detail, what  
15 are we going to -

16 PROF SMITH: No, we are going to discuss 1(a) in detail, just 1(b).  
17 [Crosstalk]

18 MR COLLINGS: - discuss 1(b)?

19 PROF SMITH: No, we're going to discuss 1(a), not 1(b).

20 MR COLLINGS: Okay.

21 MR THOMPSON: On the basis you're discounting 1(b) now?

22 PROF SMITH: No, I said on the basis that we've had very clear  
23 feedback on 1(b) which we don't feel needs to be elaborated on  
24 in discussion. We've not made any decisions on anything. So  
25 let's move on to remedy A, which is general, and then the rest  
26 of theory of harm 1. Roger?

27 MR FINBOW: Good. Thank you. I think it's pretty well agreed that

1 it would be helpful to have measures that improve claimants'  
2 understanding of their legal and contractual entitlements, and  
3 we certainly note the need to balance that against the danger  
4 of information overload. The question we have, and BIBA have  
5 actually anticipated this to some extent, is who, what body is  
6 best placed to assist the Commission in developing the right  
7 balance between information and no overload, and design what  
8 the statement might look like. A number of parties have  
9 suggested that the best placed party is the ABI, other parties  
10 have stated that because they represent insurers they're not  
11 independent, and therefore someone independent of the industry  
12 ought to be the party to assist us. What are your views? And  
13 perhaps we could start with Swinton.

14 MR MCLARNON: I guess they're - personally I find it hard to get  
15 excited about that question. I think that it's - the statement  
16 of rights would be, in my view, a relatively simple statement,  
17 it needs to be a very simple statement so as not to create  
18 consumer overload. So BIBA could do it, ABI could do it, the  
19 Law Society could do it, Consumers' Association could do it or  
20 all of them could do it together, so... But I think our view is  
21 that to make it simple for consumers we just have to have a  
22 very short and simple statement that is used in a very targeted  
23 way so as not to create information overload.

24 MR FINBOW: Yes, okay. I don't anticipate that everyone will need  
25 to answer everything if all you're going to do is agree, but,  
26 BGL, is that your view too or do you have something different  
27 to say?....

1 MR THOMPSON: I have an issue with it being just the ABI because I  
2 do think we'll get a biased position rather than if it were  
3 two parties, whether it's BIBA, whether it's ABI, but either  
4 way to me the wider market should be represented.

5 MR FINBOW: Where would that bias actually arise from then?

6 MR THOMPSON: Where would the bias arise from? Well, the insurers  
7 very clearly, as I mentioned in my opening statement, have a  
8 conflict of interest here, if you understood that point that I  
9 made in the opening statement.

10 MR FINBOW: Yes, you should bear in mind obviously that it's a case  
11 of someone helping us to produce something -

12 MR THOMPSON: Yeah, we've taken that into account.

13 MR FINBOW: - so we're clearly not going to allow something that is  
14 unbalanced, but I take your point.

15 MR TRUDGILL: I think BIBA - our difference from the ABI is that  
16 BIBA are agents of the customer and the insurer, whereas the  
17 ABI are just the insurer. So I think BIBA and the ABI already  
18 work together on many similar type things where we agree  
19 standards for telematics, RTA codes, all sorts of things. So  
20 I think BIBA and the ABI get round the table, perhaps the FCA,  
21 the regulator, to send someone to ensure it looks fair, and  
22 have that behavioural economics hat on from their department  
23 there to make sure - the customers understand it, and between  
24 us we could cooperate to do something I think.

25 MR FINBOW: Right. I think that's very helpful. Anything to add,  
26 Hastings Direct?

27 MR VAN DER MEER: No, we're also very relaxed about this particular

1 point and would share BIBA's suggestion or that of Swinton.

2 MR FINBOW: Good. Thank you. Well, let's move on into remedy 1(a).

3 One of the arguments that has been put to us is that imposition  
4 of this remedy would lead to the end of the credit hire business  
5 as we currently understand it and that one of the consequences  
6 of that is that non-fault claims would receive a lower quality  
7 of service because insurance companies have an incentive to  
8 minimise their own costs. Do you consider that's a valid  
9 concern? Hastings?

10 MR VAN DER MEER: I think one of my colleagues down there touched  
11 on it, one of our colleagues at BGL I think mentioned this,  
12 that my interpretation of this would mean that a customer who  
13 currently is involved in a non-fault accident has a right under  
14 tort to recover their losses would end up having to pay to  
15 replace that. If you follow that through then surely those  
16 more cautious customers who cause less fault accidents are  
17 going to end up paying to replace an element of entitlement  
18 under law with a premium, and that feels wrong.

19 MR FINBOW: So you're saying there that low risk drivers would  
20 subsidise the high risk drivers?

21 MR VAN DER MEER: That's the way I see it. So you would undoubtedly  
22 bring down the cost of motor insurance if you cut out some of  
23 the credit element, but you're doing so by removing a legal  
24 entitlement that currently exists in common law, and those that  
25 benefit the greatest would actually be those that cause the  
26 most fault accidents.

27 MR FINBOW: Well, perhaps before I ask a supplemental to that we

1       could just hear if anyone has any different view from that in  
2       relation to that first question.

3   MR SHUKER:   Yeah, if I may, I guess there are some issues from a  
4       policyholder perspective whereby they will end up paying more  
5       to get better service and there will be a view, I think, the  
6       public would take that actually they're paying to protect the  
7       at fault party rather than themselves, which really expands  
8       upon what Hastings have said. And the current provision of  
9       replacement cars, as we've touched upon earlier is very much,  
10      if you like, a grade A type car. It's quite hard work then  
11      from a practitioner's viewpoint to persuade the insurer if you  
12      can to provide an upgraded vehicle, and that can be a cause of  
13      some contention with members of the public.

14   MR FINBOW:   I understand. Do either of you have anything further  
15       to add to that aspect of the point? I've got various further  
16       questions to ask on this.

17   MR COLLINGS:  No, I agree with BIBA.

18   MR SIMMS:   We broadly agree. I think there's a another point, which  
19       is, I suppose, the competitive point between underlying  
20       underwriting pricing, so the cost of provision is going to need  
21       to come to each underwriter. Therefore what you're creating,  
22       is in a non-fault scenario you're having to pay for your own  
23       customer, and therefore the ability, the capability, funding  
24       capability of each insurer to pick that additional cost up  
25       becomes a part of their competitive edge. What it does is to  
26       polarise, to an extent, the difference between large insurers  
27       and small insurers in terms of their ability to absorb a lump

1 of cost. I think that for us this makes the market generally  
2 less competitive. We have a range of insurers on our panel; I  
3 think some of them have the capability to absorb that cost  
4 very, very easily, and others would have a much greater  
5 struggle.

6 PROF SMITH: So just to be clear, your view is that the smaller  
7 insurers would find it harder to cope with third party insurance  
8 for replacement vehicles.

9 MR SIMMS: Absolutely.

10 MR FINBOW: Okay. Well, now just picking up this point then that -  
11 made by Hastings and I think agreed to by everyone, that the  
12 problem with this remedy would be that low risk drivers would  
13 subsidise high risk drivers. Are there any issues that we  
14 could - things we could put in place to ameliorate that?  
15 Perhaps we could start with BIBA?

16 MR TRUDGILL: I just think we just disagree, don't we? I mean if  
17 you're third party fire and theft you don't have the provision  
18 of a courtesy car anyway, so what would you do then? Would  
19 you be expecting insurers to - your own insurer to provide you  
20 a car that is currently only provided under a comprehensive  
21 policy? So we just don't see how that system could work. The  
22 innocent policy holder's going to be picking up that additional  
23 cost from their own pocket, which they've never had to do  
24 before, which is probably going to be more than the £6 to £8  
25 that's been proposed with the savings across the board here,  
26 and that cost shouldn't be down to them. It's the guilty driver  
27 that should be responsible for it. So just - no, I don't think

1           there's an easy way to do it the way you're suggesting.

2 MR FINBOW: Right. If notwithstanding that we were to decide that  
3           on balance this was the way to go, has anyone got any ideas as  
4           to how we might address that point?

5 Mr LEE : Well, I would add too, although I think overall you would  
6           end up slightly penalising the lower frequency accident  
7           drivers, clearly motor insurers' pricing would possibly adjust.  
8           So that that add-on takes into account the same risk selection  
9           that we do for the motor insurance policy pricing. So it might  
10          get balanced out a little bit by that, although add-on products  
11          tend not to be as sophisticated in their pricing and tend to  
12          be a flat fee across, so that would be the difficulty, whether  
13          that came through. I'm in favour of the fact that - I think  
14          you heard from our opening statement I think credit hire and  
15          replacement vehicle is a necessary thing, the issue is the  
16          abuse within it, and it is the up-scaling of vehicles that  
17          aren't required, the extension of the hire periods that aren't  
18          required, and I see that this could address that, but I do feel  
19          it would ultimately wind up with some low risk customers  
20          subsidising the higher risk customers.

21 PROF SMITH: Not to disagree with that, but just to pick up one point  
22          that you made and go back to the statement which Graeme made  
23          that the cost of replacement vehicle provision to first party  
24          insurance policy would be more than £6 to £8. I think one has  
25          to be careful about making that comparison, because the £6 to  
26          £8 calculation in our provisional findings is a net  
27          calculation, whereas the - whatever figures have been offered,

1 and something like £20-odd is in my head of a typical cost of  
2 what might be replacement vehicle provision; that's a gross  
3 figure and one would need to - if one introduced this system  
4 one would need to think about what other offsetting factors  
5 there would be in other insurance costs to arrive at a net  
6 figure and make that judgment.

7 MR TRUDGILL: I think we thought that if you implemented 1(f) and  
8 could have sensible controls over the prices of the  
9 exaggeration that Hastings were outlining then you could  
10 resolve this problem anyway. You wouldn't need to go as far  
11 as 1(a) is suggesting.

12 PROF SMITH: All I'm saying is just be careful of comparing a gross  
13 figure with a net figure, that's all.

14 MR LEE : The other issue I think, which picks up on the disparity  
15 between size of insurers as well is, I would have thought, the  
16 way this tends to happen in the market, this replacement vehicle  
17 would probably get passed down into the repair network, so the  
18 insurer says, 'Right, now instead of providing a courtesy car  
19 you have to provide our customers and you have to provide them  
20 with a like for like replacement vehicle'. That cost then gets  
21 hidden somewhere within an increased labour rate or parts,  
22 whatever, as you know occurs now. The market would charge  
23 consumers a flat rate for it and it would become profitable  
24 for those. It would get hidden and it would go back into the  
25 whole problem of differential rates on repairs. So on its own  
26 - I think as the point is on its own I don't think it would  
27 help.



1 MR FINBOW: Alright. Robin Aaronson has his own idea as to how one  
2 might redress the balance somewhat.

3 MR AARONSON: Yes, just to get your reactions to this possible way  
4 of alleviating the subsidy problem that we've been talking  
5 about. Could you envisage some sort of rough and ready  
6 adjustment mechanism whereby an insurer for each claim where  
7 its policyholder had clearly been at fault and liability had  
8 been admitted, made a standard payment, say £1000 or whatever  
9 the figure was, and when - for each case where it had been in  
10 a non-fault position and the other side had admitted liability  
11 it received £1000, let's say, so that on a very rough and ready  
12 basis the costs would be put back to the fault insurer, and  
13 therefore to the premiums of the high risk drivers and away  
14 from the non-fault insurer and the low risk drivers. Can that  
15 - something like that work?

16 MR LEE : So this is insurer to insurer because they've provided the  
17 replacement vehicle?

18 MR AARONSON: Yes, yes. There are different ways of doing it: there  
19 could be a central fund and at the end of the year the insurer,  
20 each insurer, pays in and takes out from that central fund or  
21 it could be done bilaterally.

22 MR LEE : Possibly, although by standardised I assume you mean it  
23 would have to be relative - then you get into it's got to be  
24 relative to vehicle types and insurers who do higher net worth  
25 versus those at the bottom end of -

26 MR AARONSON: Well, that's why I said rough and ready, I mean -

27 MR LEE : Possibly.

1 MR AARONSON: It would be not aiming to capture the exact costs in  
2 each particular case but - which opens up the danger of  
3 separation of cost liability and incurring cost, but it would  
4 just be an average, maybe the average of last year's total  
5 replacement vehicle costs across the industry.

6 MR THOMPSON: I still think there is a potential there for consumer  
7 detriment potentially. And I think that's for me the thread  
8 that is not prominent enough throughout the remedies that have  
9 been presented is the consumer position, whether it's remedy  
10 1(a) or a number of the others. I am in favour of the likes  
11 of 1(c) and 1(f) in terms of the clarity and potentially an  
12 enhanced GTA control, some of these aspects, but, yeah, the  
13 consumer detriment position could still be a risk in that  
14 position -

15 MR AARONSON: In terms of cost or in terms of quality of service?

16 MR THOMPSON: In terms of the cost control emphasis on behalf of  
17 insurers. So, okay, the at-fault insurer has discharged its  
18 responsibilities to the non-fault insurer, but then the  
19 potential for the non-fault insurer then to try and manage  
20 costs to an excessive position in detriment to the customer.  
21 The right of the consumer to have restitution should be absolute  
22 in this situation, and when I hear terms such as, you know,  
23 'What is the customer's need', well, the customer has a right  
24 to be put into the position he was in prior to the loss. That  
25 should be the start point for any of the remedies that we're  
26 reviewing here.

27 MR LEE : But can I just pick up that point that there still is that

1 duty of mitigation, and I do believe that duty of mitigation  
2 has been lost to a certain extent here, and that is often where  
3 the abuse in this system occurs. And the word 'impecunious'  
4 has been rather abused as well. When you see a footballer with  
5 five £100,000 vehicles on their drive but they absolutely must  
6 have a Lamborghini for three weeks because they can't cope with  
7 the other ones, and that's an exaggerated case but there are  
8 many all the way up that scale.

9 So I throw one other potential out there, which I wondered -  
10 which doesn't - because I do actually agree with BGL and I  
11 don't want a non-fault person to be in any way in any detriment.  
12 If I was that individual I don't want to be inconvenienced in  
13 any way, so I wondered about a combination of a couple of the  
14 things that were suggested here which might be that giving the  
15 at-fault insurer the opportunity to provide a replacement  
16 vehicle. If the consumer doesn't accept that then they still  
17 have the right to go out and hire whatever they like and recover  
18 that vehicle, but not the credit element. They can go out and  
19 hire and my reason for that logic was that if you're offered a  
20 replacement vehicle, and there would have to - again there'd  
21 have to be term sheet that said for these vehicles, this vehicle  
22 group, you must replace it and offer them this type of vehicle.  
23 If you do that you remove the impecunious problem because if  
24 someone chooses to turn that down and absolutely must go out  
25 and get something else, well, they can do it, fully entitled  
26 to recover it, but I don't think they're really impecunious if  
27 they can do that. And no one's going to be put in a position

1 where they can't go to work, they can't have a similar  
2 replacement vehicle, if we standardise the types and make that  
3 clear. And maybe there is a penalty if the insurer can't  
4 provide that vehicle, maybe you do allow it to then go to credit  
5 hire but a combination perhaps of - I'm trying to bring back  
6 the consumer's duty to mitigate without making them  
7 impecunious, and the impecuniosity bit I think has been lost  
8 and completely abused over the last 10 years.

9 MR FINBOW: Yes, Mr Collings?

10 MR COLLINGS: I'd like to bring this back to actually at the point  
11 of sale, and when the customer is actually buying his insurance  
12 policy. And what we can't do is take away what that customer's  
13 right is and one of - this proposed remedy says that customers  
14 will be given an option for add-ons, you know, whether he wants  
15 a replacement vehicle or he doesn't want a replacement vehicle,  
16 or whether he wants it bought like for like or he wants just a  
17 standard coupe. That complexity in an add-on product, which  
18 already the FCA and the other inquiries are looking at the  
19 complexities of add-ons, and what you're creating here is a  
20 really complex issue of what the customer's actually entitled  
21 to. The customer actually is entitled to, in the event of an  
22 accident, to be put back in the same position that he was before  
23 the accident. If you choose to - if a broker or an insurer  
24 chooses to sell a customer a replacement vehicle which is only  
25 a small grade A car you've taken away a legal right. He may  
26 pay for that. And it's not treating customers fairly if a  
27 customer then actually decides, 'I don't want any of that

1 because I know my legal rights', so a customer who hasn't paid  
2 anything can actually recover from a third part insurer a full  
3 like for like vehicle, whereas a customer who's paid extra gets  
4 less. The whole principle of that takes away that tort law of  
5 what you're entitled to if you're taken off the road by somebody  
6 else's negligence.

7 MR FINBOW: Well, let me perhaps move on then to a proposal that has  
8 been put forward by a number of parties in response to our  
9 remedies proposals, and in case you're not familiar with this  
10 let me just give you the headlines of it. The idea is that  
11 there would be mandatory first party insurance, regardless of  
12 the fault, which would provide the policyholder with an  
13 equivalent replacement vehicle, subject to some sort of cap  
14 which might be around the 2 litre mark or something like that.  
15 If the policy holder had a car that was a big four wheel drive  
16 or a Lamborghini or something like that then they would be  
17 entitled, as of now, to use credit hire and subrogation rights  
18 would then still apply in that case. Alternatively, you could  
19 have a situation where subrogation rights were retained  
20 generally provided you had some control over cost of hire as  
21 per remedy 1(c). And the suggestion made by those who put this  
22 forward, or variations of this, is that that would avoid any  
23 removal of tortious rights and therefore avoid a change in the  
24 law. Now, I've got a couple of specific questions on that,  
25 but before we get to that what are your reactions to that? Do  
26 you want to start?

27 MR COLLINGS: My first reaction, yeah, is that already exists in the

1 market. The insurers, generally speaking, will offer a  
2 courtesy car for a comprehensive policy, so whatever type of  
3 comprehensive policy you've got that option is there. And that  
4 option isn't utilised in the main because insurers don't manage  
5 it particularly well and because the type of car offered is  
6 not sufficient for means. What you're suggesting is that you  
7 take that current courtesy car level and raise the barrier to  
8 a 2 litre vehicle, which would probably -

9 MR FINBOW: Equivalent up to a 2 litre, say.

10 MR COLLINGS: - or equivalent up to, and that just creates - there's  
11 a cost element of that. The reasons it's currently at group  
12 A, Renault Clio - the fleet of them - is because they're very,  
13 very cheap, cheap to run, but there's still a cost to them. To  
14 take it into a like for like arrangement there's a cost there,  
15 and a cost there which insurers will pass back to the customer.

16 MR FINBOW: Yes, but it would on the other hand, surely, take away  
17 much of the cost that is there at the moment through credit  
18 hire?

19 MR COLLINGS: I've not done the numbers, but -

20 MR FINBOW: I think that's the theory anyway.

21 MR COLLINGS: That's the theory.

22 MR THOMPSON: You still end up with the innocent party having an  
23 element of their premium costed in for a risk that they  
24 shouldn't be carrying. You've still got the same imbalance as  
25 the original 1(c) remedy.

26 MR FINBOW: The assumption you make in suggesting that is that it  
27 wouldn't all work through, at the end of the day, on the swings

1           and roundabouts principle.

2   MR THOMPSON:   That's right.   That's absolutely.

3   MR FINBOW:   You say it wouldn't?

4   MR THOMPSON:   No, no, it wouldn't.   It wouldn't.

5   MR COLLINGS:   I think you're relying on the insurance industry  
6           agreeing to do it for free and that just won't happen.

7   PROF SMITH:   But I thought, Roger, you said subrogation would  
8           continue, so the insurer providing the vehicle to the not at  
9           fault party would then subrogate the -

10   MR FINBOW:   One of the alternatives would be that subrogation rights  
11           would still apply generally, so long as you had some control  
12           over the costs of hire, as per 1(c).

13   MR COLLINGS:   So you're suggesting that the insurer, the first party  
14           insurer, provides the vehicle, up to a 2 litre, but then can  
15           recover that from the fault party.

16   MR FINBOW:   That's right.

17   MR SIMMS:   So all that you're effectively doing is to change the  
18           element of competition to insurers then compete to do - is to  
19           provide that vehicle, and to make the margin between the cost  
20           of provision of that vehicle and the recovery sum that any  
21           party can make as wide as possible.   That's where you're moving  
22           the competition from one place to another is my understanding,  
23           and I think the secondary point is if you get 1(c) right there's  
24           no need for it.

25   MR SHUKER:   The question that runs through my mind is, you know, we  
26           talked about £6 to £8 and I take your point, Mr Smith, that  
27           it's very difficult to if you like - or to make sure that we're

1 making the right comparatives, but the question in my mind is  
2 of that £6 to £8 what element relates to the excess, the  
3 excesses that Hastings referred to earlier. Because, if you  
4 like, below whatever that difference is what you're left with  
5 is the cost of the provision the policyholder, if you like,  
6 currently enjoys.

7 I think one of the concerns that we have as well is there being  
8 practitioners dealing with the public day to day. Accidents  
9 are very emotive, they're very stressful, and if they're not  
10 my fault I really don't want my insurer involved, because why  
11 should I? And if you've got a renewal that's coming up in two  
12 or three weeks' time and you're involving your insurers, your  
13 no-claims bonus is held in abeyance, your bonus won't be re-  
14 allowed until such a time as the insurer's made a recovery and  
15 it makes for a really difficult, contentious discussions with  
16 clients, whereas the current situation is actually, 'It sits  
17 outside of my policy, my own policy's unaffected and that's  
18 quite right because I'm not at fault and I understand. So if  
19 it's not my fault I understand I can recover against somebody  
20 else. Why am I being financially penalised whilst the insurer  
21 makes their recovery?', which it would have to, again under  
22 this sort of proposal.

23 MR LEE : I'd say except they do have a duty to inform their insurer  
24 even if they are claiming directly from the third party.

25 MR SHUKER: Well, indeed, yes.

26 MR LEE : I understand that comment about recoverability.

27 MR SHUKER: But we would not expect the insurer, as a broker



1           representing the client we would have that discussion with the  
2           insurer to allow that incident to impact the no-claims bonus  
3           or the renewal premium.

4 MR FINBOW: Really?

5 MR SHUKER: Yes. We would say, 'It's non-fault, you're not involved  
6           and the no-claims bonus -'

7 MR LEE : I think that's true if it was a clear cut, which is why  
8           the insurer though does need to know.

9 MR SHUKER: Yeah. And we'll always notify the insurer.

10 MR LEE : Yeah. If it's a clear cut non-fault then it generally  
11           wouldn't affect the no-claims bonus

12 MR FINBOW: This is slightly off the subject but now that we've got  
13           this point perhaps I can just pursue that a little bit further.  
14           Our understanding is that in a non-fault situation if the -  
15           you don't lose your no-claims bonus, you recover your excess,  
16           but the likelihood is that your premium will still go up because  
17           statistically you're more likely to have a fault claim in the  
18           next 12 months. Is there any truth in that?

19 MR LEE : There is truth in that, yes.

20 MR SHUKER[?]: I would say there's an element of truth in that.

21 MR VAN DER MEER: Not necessarily within 12 months, but there are  
22           some statistics that show you are more likely to be involved  
23           in a fault accident.

24 MR FINBOW: But you're saying that if one uses a broker then the  
25           broker will argue against that on your behalf?

26 MR LEE : That's different from saying you lose your no-claims bonus,  
27           so insurers will log a non-fault claim if they're made aware

1 of it, which they should be told about by the client or the  
2 broker, whichever and that will go into the rating matrix.  
3 Whether that insurer chooses to charge for non-faults, because  
4 their statistics suggest that it's relevant, or they don't, it  
5 will occur, but that doesn't mean you lose your no-claims bonus.  
6 That's different.

7 MR SHUKER: And the loss of no-claims bonus is very, very visible  
8 and becomes very -

9 MR LEE : Yeah.

10 MR SHUKER: Yes.

11 MR TRUDGILL: Could we also just make the point that the Competition  
12 Commission could consider the unintended consequences of larger  
13 commercial vehicles and self-insure fleets and how would they  
14 cope with this situation with their own insurer. What would  
15 they be expected to do then? So that's just something else to  
16 put into the mix. It's not all about small family cars.

17 MR FINBOW: Yeah. We understand the point about fleets and  
18 commercial vehicles and so on. That's a point we're going to  
19 have to wrap away -

20 PROF SMITH: And the need [foreign loan?] vehicles.

21 MR LEE : I would come back to I think the point made by BGL as well  
22 there that the sentiment about increasing that provision of  
23 courtesy car, I think it would just go back into the repairer's  
24 bill probably, and it - or it's another opportunity for some  
25 of the differentiation and abuse of that system. Without  
26 another check and balance on that side it's just going to go  
27 straight back into there and be another opportunity to be

1           inflated and insurers to attack the other insurer.

2   MR SHUKER:   Sorry, if I make one more point in terms of service: we  
3           believe in fact that the credit hire industry, if you like, by  
4           and large provides a very, very good service from a client  
5           perspective.   So if somebody has an accident we would expect  
6           them to be in their car within one, perhaps two hours, maybe  
7           three.   If you give it to an insurer, they haven't got the same  
8           level of imperative, they've not - we wouldn't see the same -  
9           we don't believe we would see the same standard of service that  
10          a specialist credit hirer provides to the consumer.

11   MR FINBOW:   But of course that specialist service, the credit hire  
12          companies would say, comes at a cost.

13   MR SHUKER:   There is a cost, but I guess the issues that have brought  
14          the matter to the fore are the excessive costs, the unmitigated  
15          losses and those that aren't justified.   You know, the  
16          footballer and the Lamborghini who's got five other cars and  
17          so on.

18   MR TRUDGILL:   And with 1(c) and 1(f) and greater proper regulation  
19          of claims management companies, that would be controlled.

20   MR LEE :   There are some similarities though to the personal injury  
21          situation here that if the insurer has enough incentive then  
22          they may well get their act together, and they should be  
23          penalised if they don't.   So you look at the MoJ Portal and  
24          there's a certain period to accept liability and get things  
25          moving and if you don't then actually now, after the latest  
26          reforms, the differential is enormous, so most insurers are  
27          working very hard to do that.   If you create that differential,

1 so right now, if an insurance company tries to intervene, as  
2 they call it, and get hold of the third party, offer them their  
3 service, if there is also another provider, a CMC or a credit  
4 hire company offering another service it's very hard for them  
5 to win that person over. If you give them a window and there  
6 is a huge differential between them capturing it then they will  
7 improve that intervention because they're incentivised to do  
8 it financially.

9 MR FINBOW: Right. Mr Simms, you were just going to...

10 MR SIMMS: I know that we're not necessarily looking at findings,  
11 we're looking at remedies, but I think the challenge is what  
12 underpins this. Our instinctive position is that probably the  
13 most efficient way of providing replacement vehicles to  
14 customers is specialist replacement vehicle providers. They  
15 invest in large fleets of vehicles, which unless they can get  
16 them out efficiently to customers, people use them, insurers,  
17 brokers use them etc, etc, and they can recover that cash, then  
18 their business will fall over. We think it's highly unlikely  
19 that there's going to be a more efficient way of providing them  
20 via a myriad of insurers each having their own fleet. The  
21 consequence of that, or each having their own, as I said, brings  
22 a consequence of that is that what you're likely to find is  
23 that the only way in which you will actually effect savings is  
24 to reduce the value of what's being provided. You have to dumb  
25 down the consumer experience in some way, older vehicles, less  
26 roadworthy vehicles etc, on and on and on we go in order to  
27 reduce that gap. I think that's the fundamental issue, that's

1 the underpinning this remedy.. The suggestion that there is  
2 some great efficiency in first party provision is just not  
3 credible.

4 MR COLLINGS: Yeah. I'd agree with BGL that what insurers do at  
5 this moment in time, in providing the courtesy car, is that  
6 they pass that piece of work and the cost of that to their  
7 repairers. And so repairers have no choice - in order to get  
8 the deals for the repair jobs with the insurers they have no  
9 choice but to provide some sort of replacement car service,  
10 which they don't do particularly well, and they're expected to  
11 manage these fleets. If your suggestion is that the whole -  
12 that's razed and we remove the specialist areas, the insurers  
13 will not be able to do that unless they create a whole  
14 expenditure of managing replacement vehicle specialists, you  
15 know, pass it back to garages, who may have to create  
16 replacement vehicle specialists. It has to be done somewhere.

17 MR FINBOW: I think the expectation would be that it would be  
18 specialist organisations who would actually provide the  
19 vehicles. But anyway I think probably we need to move on and  
20 I want to move on to 1(c) now, but before I do so just let me  
21 check that none of my colleagues want to ask anything more on  
22 1(a). No? No. Okay, 1(c) then. So as you know this is all  
23 about introducing measures to control the cost of providing a  
24 replacement car. If rates were to be set at direct hire rates,  
25 would CHCs still be able to viably provide the necessary  
26 replacement cars? You're shaking your head?

27 MR THOMPSON: No, I don't think they would. There is an element of

1 risk when a CMC is making a decision on the provision of a  
2 replacement vehicle, and that risk carries a cost because the  
3 opportunity for recovery isn't necessarily absolute.

4 MR FINBOW: And that cost would be in excess of what they would  
5 receive if direct hire rates were the maximum?

6 MR THOMPSON: On balance, yes.

7 MR FINBOW: Does everyone agree with that? I'm seeing either nodding  
8 of heads or shaking of heads.

9 PARTICIPANT: I don't think we've looked at those economics and that  
10 specific trade off, so...

11 MR LEE : There has to be some element for their risk of recovery  
12 ability.

13 MR FINBOW: I guess the question is [inaudible].

14 MR AARONSON: And there's the same if the non-fault insurer is  
15 handling it? The same consideration applies to a CHC?

16 MR THOMPSON: Yes.

17 MR FINBOW: Alright. Well, moving on, if we were to impose, or  
18 someone were to impose maximum hire rates, should that be a  
19 maximum rate applied to all car hire when charged to fault  
20 insurers? And the reason I ask that is that we wonder whether  
21 if it weren't then there might be ways around it which CHCs or  
22 mark 2 CHCs might be able to adopt.

23 MR THOMPSON: I think if - as long as the principle of restitution  
24 is present, so a customer's put back in the position they were  
25 in prior to the loss, and regardless of the provider then the  
26 costs were adequately covered, then I think that's a possible  
27 solution, yes. There are a number of caveats: it would need

1 to apply to whole of market, absolutely, it would need to -  
2 and the provisions of any enhanced GTA would need to be  
3 independently managed and potentially regulated. But, yeah,  
4 the principle should be that regardless of which provider is  
5 trying to arrange this, whether it's an insurer, whether it's  
6 a CMC, whether it's a broker, whoever it is, is able to provide  
7 that vehicle in an efficient, cost effective manner, and then  
8 that should work.

9 MR FINBOW: Okay.

10 PROF SMITH: But the individual at fault - not at fault - would still  
11 be able to go out into the market and make their own replacement  
12 vehicle provision at unregulated rates and have those paid for  
13 by the at-fault insurer under the legal rights?

14 MR TRUDGILL: Unless the claims management organisations were signed  
15 up to this as well, like many of them are with the -CHCs sign  
16 up to the GTA, don't they, or many of them, so -

17 MR THOMPSON: It's what I'm saying that -

18 [Crosstalk]

19 PROF SMITH: But what I'm suggesting is that someone - and I think  
20 that's - Roger talked of a mark 2 CHCs. If you regulate a car  
21 hire - you regulate some car hire companies because they're  
22 involved in provision of replacement vehicles then another car  
23 hire company could come along and say, 'You've had a not-at-  
24 fault accident, come along to me, rent your car from me and  
25 claim it at credit hire rates'.

26 MR SIMMS: I think that's back down to the principle -the principle  
27 of mitigation, isn't it? So if actually the solution, the

1 capped solution was available across the market, and it's  
2 relatively straightforward to access then you've got a  
3 solution. Basically you've a not at fault customer saying, 'I  
4 have made alternative provision, which is significantly more  
5 costly than the provision that was available to me. Dear  
6 courts, please allow me to execute that solution and recover  
7 my monies'. And it may be that we, you know, you would expect  
8 the courts not to suggest that that's a reasonable - i.e.  
9 reasonable efforts have been made to mitigate that loss. So I  
10 think it does come back down to that base theory: if you have  
11 the rates reasonably set and everyone's able to access that  
12 facility. I think the point about the GTA as it runs at the  
13 moment is it is an exclusionary club: it excludes brokers,  
14 amongst others, from it. But if you make it the whole of the  
15 market, if you make it available to everyone, everyone can feed  
16 their solutions in it, you'll end up with a series of tailored  
17 solutions to all falling within the cap.

18 MR LEE : The only - sorry. The only issue with the GTA is that I  
19 don't know which insurers you've spoken to, if you have spoken  
20 to them so far, is that there are a number that are either out  
21 of it or were in it and have come out or are looking to come  
22 out, because obviously they have to sign up to effectively ask  
23 less questions if they are party to it, in order to speed things  
24 up. And many will see the abuse of the GTA, whilst it might  
25 cap the rates, then there are all the other issues that go on  
26 about deliberately delaying repairs and the hire periods that  
27 go on. And in order to sign up to the GTA you give up some of



1        your questioning rights in payment. So without that - and I  
2        think that is also often when the same person is controlling  
3        the repair, the same person that either is controlling the hire  
4        or benefits from that hire by a referral fee or whatever, then  
5        there an incentive to delay that hire through whatever means  
6        possible. And that's a problem with the GTA.

7    MR ORAM: Could I just ask a question? On the maximum hire rate,  
8        should they include the cost of the services that credit hires  
9        currently give customers like uninsured loss recovery,  
10       collection and delivery of the car? Should the maximum rate  
11       include that?

12   MR THOMPSON: I don't see - if a cost is incurred in the collection  
13       and delivery of a car I don't see why it shouldn't be recovered.

14   MR FINBOW: Okay. One final question on 1(c), and I recognise in  
15       asking this question that I'm just latching on to a fashionable  
16       term, but would an online portal reduce frictional costs  
17       arising from the administration and dispute of non-fault claims  
18       in this regard?

19   MR LEE : I think it might, if that portal allowed the at-fault  
20       insurer to at least be tracking the repairs and give access to  
21       that and give them the access to contact and - which is what  
22       many do, the good ones do it, but it may potentially reduce  
23       costs.

24   MR FINBOW: Does anyone have any experience in relation to personal  
25       injury with regard to online portals?

26   MR SIMMS: We have some, and I think the challenge that we've had  
27       is that you - it is a significant upfront investment. It's

1 not just the investment in relation to dealing with the portal  
2 but the investment for firms in equipping themselves to be able  
3 to utilise it properly, valuably, and manage that within their  
4 cost base. The use of an online portal should not be  
5 underestimated, hence what you've seen in the personal injury  
6 space I think is the only one - well, not a huge number of  
7 firms are able to manage that structure successfully, because  
8 of the requirement in terms of investment.

9 MR LEE : But you do give them the opportunity to do it, to use it.

10 And while we're on that subject, the portal though I would say  
11 is very similar to this, that our experience of looking at  
12 costs since the portal was introduced, since the LASPO reform,  
13 since the Jackson reforms, is that the ban on referral fees I  
14 don't think would have made any difference at all without the  
15 combined impact of the Jackson reforms. So I don't think you're  
16 seeing the massive reduction in frequency of bodily injury,  
17 likewise any sort of ban on referral fees here I don't think  
18 would make any difference, because I can see where it would  
19 just - where the market would change. Stripping out that cost  
20 from Jackson reforms clearly has worked.

21 MR FINBOW: We'll come on to referral fees shortly. Does anyone  
22 have anything further to say? I think you do.

23 MR MCLARNON: I was only just going to make one point which is to  
24 say that in my observation, I'm no expert in regards to how  
25 these collections work between the different insurers, but my  
26 observation is that the normal direction of travel is away from  
27 mandatory price regulation. I think we've got perfect examples

1 over the years where - you know, that mandatory price regulation  
2 of agricultural commodities or butter mountains and whatnot,  
3 or it could be yellow pages and whatnot, and I think it's  
4 generally seen that these things actually, in the long term,  
5 act against well-functioning markets. So I think that although  
6 it may appear a panacea at this stage, actually - as long as  
7 we can tell everyone what the price is for everything that then  
8 it - all of a sudden the market works -

9 MR FINBOW: I suppose it begs the question as whether this is a well-  
10 functioning market, doesn't it?

11 MR MCLARNON: Of course, yes, but it could be the lesser of two  
12 evils.

13 MR FINBOW: Could be.

14 MR SHUKER: Sorry, I just have one point or one question around a  
15 portal. What you see with portals at the moment is an  
16 interaction between lawyers and insurers. What we have through  
17 a portal, and this is why I'm trying to work out how it might  
18 work, is you've got the public and insurers. At what point  
19 would you visualise people engaging, because credit hire is  
20 accessed through a number of points: it might be through a  
21 garage, it might be through a broker, it might be through a  
22 big broker or a little broker, or a small insurer, big insurer,  
23 coming back to the investment it's - you know, where do you -  
24 where is that point of access around the portal and how would  
25 that then work, because you have a very diverse range of people  
26 who would potentially have to subscribe to it.

27 MR FINBOW: I agree. It's an issue not without some challenges.

1 MR SHUKER: Sure.

2 MR FINBOW: Final -

3 MR COLLINGS: Final one, yes. I think a portal sounds like a good  
4 idea. It's just a means to an end and I think that what it's  
5 trying to create is something that a lot of insurers and a lot  
6 of credit hire companies try to get to, and that's a protocol,  
7 an agreement between each other. One of them, the insurer,  
8 wants that credit hire company to keep the costs down and keep  
9 the duration of the hire down and to be reasonable. All the  
10 credit hire company wants is 'I'll do all that as long as you  
11 just pay me on time'. And the portal is really a means to get  
12 to that point. And so that really takes us right back to that  
13 this market does work well as long as there's agreement between  
14 two parties, which is exactly what the GTA is trying to do.  
15 And the control of the GTA will never be a whole market solution  
16 because there are always some rogue players that you see someone  
17 could just set up a business and try to take on the insurers  
18 with as much money as they can. Somehow or other the industry  
19 wants to get rid of that, and the portal isn't the answer to  
20 that, it just -

21 MR FINBOW: Yes, understood. Right, that's my line of questioning  
22 done. I'm going to hand over to the chairman now.

23 PROF SMITH: Thanks. I want to move on to the control of non-fault  
24 repair costs, which is the subject of our proposed remedy 1(d).  
25 First of all, I'd like to ask a general question about what  
26 your views are on how the insurance industry is likely to  
27 respond to the Appeal Court judgment in *Coles v Hetherton*.

1           Specifically, do you expect more insurers to adopt the RSA's  
2           model of marking up their repair costs before passing them on  
3           to the at-fault insurer?   BIBA?

4   MR TRUDGILL:   It's not really a broker issue I think.   It's difficult  
5           for us to comment because we don't get involved in that.

6   PROF SMITH:    But you must have a view of how the overall industry  
7           that you're engaged in is...   You've all been...   But if you don't  
8           that's fine.

9   MR SHUKER:    I think it's gone on for a very long time.   It's not  
10           terribly transparent and I guess there's more of it going on  
11           than you know.   It's cases like that that expose these sorts  
12           of things, and you'll have a big insurer with big buying power  
13           wanting to leverage that and to, I guess, get some sort of  
14           advantage from it.   So I don't think the case is going to  
15           discourage anybody.   If anything it will probably encourage  
16           more of the same.

17   MR THOMPSON:   We are involved in repair of non-fault vehicles, in  
18           terms of our business model as a broker, and I think there are  
19           other broker models that also are similar.   We agree generally  
20           with the principle of trying to make sure there's some control,  
21           particularly where cost is one element of it, but quality is  
22           another and unfortunately the investigation so far hasn't  
23           distinguished between the fault insurer who's trying to contain  
24           cost and potentially compromise quality in the process versus  
25           those others that - it's back to the position of conflict that  
26           exists, which party is responsible for restitution for the  
27           customer.   And I think there's a significant issue there that

1 needs to be explored further before we can determine a proper  
2 solution here, but generally speaking some sort of proposal  
3 that would eradicate the RSA style approach might be helpful.

4 MR SIMMS: I think probably, just on the more general issue, we would  
5 expect insurers - history tells us that - to pursue any revenue  
6 line in relation to motor insurance, and any other lines of  
7 insurance, which is open to them. So marking up repairs is a  
8 revenue line which is open to them, and I think logic suggests  
9 you would always pursue it, because if you do not then you're  
10 in a market where you're competing with competitors who are  
11 pursuing it, and therefore subsidising their propositions by  
12 doing so. So I think that would be - it's almost inevitable  
13 it seems to me, logically, that all insurers that are able to  
14 access that revenue line will access it.

15 PROF SMITH: Any other comments? Well, can I move on then to the  
16 specific options that we put forward which could address the  
17 issues that we found about non-fault repair costs. Option A  
18 was the suggestion that the bill paid by non-fault insurers -  
19 that when a repair's managed by a non-fault insurer then the  
20 bill that is passed to them by the repairer is the bill that  
21 they should pass on to the fault insurer without a mark-up.  
22 They should simply pass on their own bill, un-marked-up. Do  
23 you think that that's a feasible remedy, and do you think that  
24 it would have the danger of removing incentives for insurers  
25 to keep the repair costs down and to get as much efficiency as  
26 they could?

27 MR LEE : I think in principle it would be fine. I don't think it

1 would remove the desire to reduce repair costs, because of  
2 course if it's the same as their fault ones then they've still  
3 got the desire to reduce their claims cost. I think the issue  
4 would be that as many large insurers, and it tends to be the  
5 larger ones, then you look to move into the repair network  
6 provision and you just end up with the profit coming through a  
7 different part of your group. Rather than it being as obvious  
8 as an add-on fee or a referral between a repair network and an  
9 insurer, you just buy a garage network and you increase the  
10 profits that way.

11 PROF SMITH: Well, that is the second question I was going to ask,  
12 about would this kind of proposal be circumvented by the  
13 creation of a repair network?

14 MR LEE : I think it would, and again you get a disparity in the  
15 market because the barriers to entry of buying up a repair  
16 network will only be available to a certain few insurers. This  
17 is the one, as you heard in my opening statement, that I think  
18 the focus should be on. I think this is the area, but it's  
19 also much more difficult to sort out and I'm not sure how you  
20 stop that vertical integration of the model, which is  
21 absolutely fine if it's not being abused.

22 PROF SMITH: Any other comments on that? Do you agree that vertical  
23 integration is the problem for this?

24 MR SIMMS: It's difficult. I think it's the problem and in some  
25 ways the solution. If what you're trying to do is to drive a  
26 reduction, both in frictional cost and in repair cost the best  
27 way for an insurer to influence that is to control the solution.

1       So on the one hand - that's the dichotomy of the solution which  
2       is that on the one hand it drives, should drive, if I was an  
3       insurer and I was thinking strategically it would drive me  
4       towards vertical integration from both perspectives, both the  
5       protection of my current income streams and a control over the  
6       costs of repair or replacement vehicles. And I absolutely  
7       agree with the point made earlier which is that you would  
8       therefore polarise the options available to those who can  
9       absolutely attain that or already attain that.

10   PROF SMITH: But the problem for a repair cost remedy is how do you,  
11       for a vertically integrated insurer-repairer, enforce that rule  
12       that says, 'You pass on your repair bills un-marked-up',  
13       because the repair bills are an internal transaction, they're  
14       not an arm's-length repair bill.

15   MR SIMMS: I think that if you - it's probably more likely to be  
16       more successful to take an approach that talks about capping  
17       costs of certain elements to reduce the overall cost to the  
18       industry, rather than seeking to try and work out which parties  
19       in the industry are making that money, because that really  
20       doesn't change the overall position. That's the problem with  
21       the focus on vertical integration. The only way you would  
22       alter that, even in a vertically integrated model, is if you're  
23       capping the relevant elements of the cost, so... And that is  
24       going to require quite a lot of intricate detailed control,  
25       but if you were to do that then you could look at, yes, trying  
26       to change the overall cost to the industry and make those capped  
27       levels, the benefits of those capped levels, equally available



1 to all participants. It's a more complex but broadly similarly  
2 structured solution to the PI claims solution -

3 PROF SMITH: Well, that sounds to me pretty closely related to the  
4 second option that we put forward, which was to use some kind  
5 of standardised custom model to produce standardised bills,  
6 which would be the bills that the not at-fault insurers would  
7 pass on to the fault insurers. And let me emphasise, this is  
8 not intended as a proposal to impose price controls on all  
9 transactions, simply to limit the bills being passed forward,  
10 the subrogated bills being passed forward to the fault insurer.  
11 Now, we've had an interesting range of responses to that  
12 proposal because some of the responses have said, 'Yes, there  
13 are - standardised costing models are widely used to manage  
14 motor repairs and could form the basis of a system for capping  
15 subrogated repair bills', and others have said 'Motor repairs  
16 are a fantastically complex business with lots of different  
17 models of motor cars and every accident produces different  
18 outcomes. It would be impossibly intrusive to have a capping  
19 standardised costing system that would cap all repair bills'.

20 MR COLLINGS: But insurers have that for themselves anyway. So they  
21 have agreed charges, they have agreed costs of materials for  
22 when they are paying, so this is the only difference when  
23 somebody else is paying. So they're already in place for  
24 themselves, so if insurers want to be open and transparent all  
25 they have to do is take what current measures they have to  
26 ensure they're not overpaying when it comes to their own  
27 customers. What we have here is when somebody has a completely

1 different range of caps for when somebody else is paying, and  
2 I think that's -

3 MR THOMPSON: There are complexities. There are complexities in  
4 vehicle types and so on, and I think it would need some more  
5 detailed work with a study to determine how practical that  
6 solution would be.

7 MR LEE : And it wouldn't work without the other measures, again  
8 because take the scenario where you're involved with that  
9 repair network, if you adjust the labour rate then you make it  
10 a higher cost, so you pay more on the fault claims as well as  
11 the non-fault claims, but if that's coming back in another way,  
12 either in any sort of referral or because you own - part of  
13 that is within your group, then that won't change anything,  
14 not unless you're going to set a fixed labour rate as well for  
15 the entire market. I think theoretically it's a good idea but  
16 I struggle to see how it will work in practice.

17 PROF SMITH: I'm not sure I understand what you're saying about the  
18 fixed labour rate. Why would that be a problem?

19 MR LEE : Because if you don't fix certain elements of it then let's  
20 say an insurer who wanted to abuse that system then they have  
21 a deal where the labour rate is, say, £3 higher than they could  
22 have negotiated it down to. They pay that labour rate on fault  
23 and non-fault cases, so there's nothing differential in there  
24 that shows up, and then if they own that repair network then  
25 on the cases which they're at fault and they've inflated it,  
26 well, they're just paying themselves, so that doesn't matter,  
27 and on the non-fault cases, well, they're recovering it from

1           someone else and they're making more money in their garage  
2           network.

3 PROF SMITH: But I think the idea would be that you put in into a -  
4           if a model like this were to be able to work you'd put in a  
5           labour rate that was some sort of appropriate average for the  
6           particular part of the country that you were in and then  
7           insurers who were able to get their jobs done actually more  
8           cheaply than that would indeed be - keep the benefit of their  
9           cheaper rates, but they would only be able to pass on the bills  
10          at whatever was the agreed labour rate.

11 MR LEE : That sounds very much like the RSA's argument in that case,  
12          but just capping the amount that is allowed to occur. Because  
13          that's their whole argument, isn't it, that they've negotiated  
14          down and they keep some of it, so sounds like that structure.

15 MR SHUKER: But you might end up just stretching the number of hours  
16          that the job takes.

17 MR LEE : Well, that goes on. There's all sorts of ways to do it,  
18          because they are complex.

19 MR SHUKER: Well, if it's - the labour rate's £24 for 10 hours, £24  
20          for 12 hours or whatever, so...

21 PROF SMITH: But I thought the costing models put in standardised  
22          durations for the jobs as well?

23 MR LEE : They do but it's very difficult for someone to -sorry,  
24          it's not that difficult for someone to delay or show up a delay  
25          on parts that will delay the repair, or say, 'Oh, the further  
26          part of the vehicle needs stripped down'. There's all sorts  
27          of things that can be used to delay repairs if someone wants a

1 go to that length.

2 PROF SMITH: It comes back to the point that Robin was making in a  
3 different context that when you're looking at a system for  
4 controlling insurer to insurer payments you can accept a bit  
5 of rough and readiness in it because if some jobs are genuinely  
6 taking longer than the standard model expects then you're  
7 losing a bit of money on it, but you're gaining money on bills  
8 that are coming in the other direction, or you're gaining money  
9 in jobs that you've managed to do more quickly than the  
10 standardised model is saying.

11 MR LEE : So I see what you're saying, so you're standardising the  
12 labour rate and the potential time period for it, and you take  
13 the rough with the smooth.

14 PROF SMITH: That's I think the picture of how a standardised model  
15 works. You wouldn't get into - a repairer and an insurer might  
16 have an argy bargy about whether the standard hours were enough  
17 because of this particular Lamborghini requiring care and  
18 attention, but if all you're doing is using a standardised  
19 model to define standardised capped bills then you see no argy  
20 bargy, we just use the standardised model and you take the  
21 rough with the smooth.....

22 MR SHUKER: But you build a risk premium into that I guess, because  
23 you're not sure then.

24 PROF SMITH: But the message I'm getting from you is that this would  
25 require quite careful thought to make sure that it was feasible,  
26 but it's -

27 MR SIMMS: I think so, and I think probably why we think that it

1       would take such an intensive regulatory regime around it is  
2       because of course the biggest temptation if you're trying to  
3       reduce costs is to reduce quality of repairs. That's the  
4       default position to go to, and therefore you would need to  
5       ensure that you've got this holding down of cost but at the  
6       same time you've got some sort of assurance across the repair  
7       community about quality.

8   MR VAN DER MEER: Yeah, I want to repeat that point as well, so that  
9       it doesn't get lost in the detail, that we are certainly  
10      supportive of the general principles of this particular remedy.  
11      We're just trying to provide input into the practicalities of  
12      how it would be implemented to best achieve the results.

13   PROF SMITH: And do you think if a remedy like this were workable  
14      it ought to be applied to credit repair as well as to  
15      insurer-to-insurer transactions?

16   MR SIMMS: I think that if it didn't [crosstalk]. If it's not a  
17      whole market solution if it can only be accessed by certain  
18      limited groups, it won't be as effective.

19   MR THOMPSON: For the same reason there is a risk element involved  
20      in the credit repair aspect as there is in the case of temporary  
21      replacement vehicles.

22   MR MCLARNON: I think when evaluating any of these remedies, when  
23      we think about some of the economic incentives in them, for  
24      example the economic incentive to manage down quality or manage  
25      down provision, I think the test that I would encourage you to  
26      make is to check whether or not it deteriorates consumer rights  
27      and this principle that we have that, you know, consumer, you're

1 not left in a worse position than you were before. Because I  
2 think many of these things risk, as a consequence, doing that.  
3 I think that there were some, many comments made in the opening  
4 statements, whether or not the degradation of consumer rights  
5 have been adequately considered when considering the economics  
6 of these things and the cost-benefit analysis, so I think it's  
7 incumbent upon you, if proposing price regulation or other  
8 things, just to think through how those consequences will  
9 manifest themselves on consumers and to include that  
10 calculation in the assessment of the options.

11 PROF SMITH: One last question on this: it's been put to us that  
12 controlling the duration of repairs is an important element in  
13 controlling the cost. Do you see that as an issue?

14 MR TRUDGILL: I think our concern was that quite often it might be  
15 an American vehicle with American parts that have to be  
16 imported, so it may take more than an agreed timescale, but  
17 there's nothing that anyone can do about that, so... We are  
18 aware of the concerns about exaggeration from claims management  
19 companies and things, but there are circumstances where it is  
20 difficult to get parts and so how would you manage those  
21 situations?

22 PROF SMITH: Well, can I move on to remedy 1(e), which is about the  
23 control of write off costs. We put forward two options, but  
24 in view of the responses we've received I wanted to ask only  
25 about option B, which is that insurers should use actual salvage  
26 proceeds rather than estimated salvage proceeds in forwarding  
27 claims that involve write offs, or if they use an estimated

1           number they should then - there should be a subsequent  
2           correction to bring the payment in line with the actual payment.

3 MR THOMPSON: Again, it's not really a broker issue, but I think  
4           that sounds fair.

5 MR LEE : The difficulty is that disparity between when the case is  
6           settled, potentially, and when the salvage might be sold at a  
7           later date, and that often will likely affect the model. I've  
8           wondered on this whether there would be any disadvantage to  
9           anybody if it was just a fixed matrix for the whole market,  
10          and then those that then subsequently negotiate any sort of  
11          sharing with the salvage companies later, well, so be it, they  
12          can negotiate that, but at least they'll be a set matrix of A,  
13          B, C and D percentages for the category write offs. There's  
14          issues with that as well, people categorising vehicles  
15          differently and things, but I don't know if that one had been  
16          considered.

17 PROF SMITH: So it would be a standardised cost model, standardised  
18          salvage model, to go alongside the standardised cost model.  
19          Any other - does anyone else have views on salvage costs?

20 MR SIMMS: I think our only point would be it then imposes another  
21          step in the process and the question for us is whether the  
22          step, the imposition of that extra step in the process outweighs  
23          the value to the consumer. I think the difficulty for us here  
24          is we're not sighted on what that differential value is, but  
25          we absolutely see that this creates additional work.

26 PROF SMITH: Okay, thanks. The last thing that I want to ask about  
27          is the prohibition of referral fees, which is remedy 1(g).

1 Michael, you've already said something on this, and if I  
2 understood you right you said that insofar as there has - that  
3 the prohibition of referral fees seems to have had an effect  
4 in relation to personal injury, it's actually the control of  
5 costs that has had the effect and that prohibition of referral  
6 fees in itself would not have been an effective change in  
7 respect of personal injuries.

8 MR LEE : That is my view, and I do say the same thing would occur  
9 without the control on the costs.

10 PROF SMITH: So you're - so if something like remedy 1(c) controlled  
11 replacement vehicle costs, then referral fees - the incentive  
12 to have referral fees would be greatly diminished and they  
13 might as well be banned.

14 MR LEE : Well, whether you ban them or not they would reduce because  
15 there's less money in the market, which is exactly what happened  
16 with the legal reforms.

17 PROF SMITH: Is that the general view? Does anyone have a different  
18 view?

19 MR SIMMS: I think it's just probably how you articulate that view,  
20 so I think the idea is that if you are able to do - 1(c) is  
21 effective, then you don't need a ban, but specifically you  
22 should not have a ban because if you ban referral fees then  
23 you are mandating the only people that are able to participate  
24 are those people who are vertically integrated. So at the  
25 moment you've got provider A of replacement vehicles, and they  
26 pay a referral fee to insurer X. In that scenario, from the  
27 scenario where you ban referral fees, if insurer X buys provider



1       A he retains his income stream. If he doesn't buy provider A  
2       he can't access that income stream. Why would you make that  
3       differential when you're actually looking at controlling the  
4       costs overall? All that you're doing is mandating a certain  
5       model over another model. It seems to me that that in itself  
6       -

7   PROF SMITH: But if you've taken away the incentive to pay referral  
8       fees by removing the excess cost differential then there are  
9       no particular incentives to vertically integrate, to  
10      internalise the referral fees that you no longer want to pay  
11      anyway.

12   MR SIMMS: No, it's the opposite [inaudible]. - you've taken away  
13      the capability to pay referral fees - you haven't taken away  
14      the incentive at all. The incentive to pay referral fees, for  
15      that hire company, is in order to attract sufficient flow of  
16      business. That imperative has not changed at all by making it  
17      impossible to pay them; it's just how they physically move -  
18      you know, what you may have done is reduced the value overall  
19      - which is the point made before - you haven't changed the  
20      incentives, you haven't changed the imperatives within the  
21      industry. If you want to share in that value element you then  
22      simply have to vertically integrate.

23   MR LEE : Hence why in the legal reforms frequency hasn't been the  
24      saving for insurers, because there are those who are big enough  
25      and incentivised enough to move into ABS structures with  
26      lawyers. The amount of money has come out, so the amount that's  
27      been shared around, might be smaller, and therefore insurers

1 see a reduction in severity, which is then being passed on to  
2 the consumer. And it's worked, but it has driven, as BGL say,  
3 it has driven exactly that desire for the integration, hence  
4 ABS structures.

5 MR COLLINGS: Getting rid of referral fees, what actually does it  
6 get rid of? It gets rid of companies that might offer the  
7 services for the customer; it doesn't actually address the root  
8 of the problem. It doesn't address the fact the customer still  
9 needs a car, he still needs a car for the duration of those  
10 repairs. He still needs - he still has the right of that car.  
11 Getting rid of the referral fee just makes it harder for him  
12 to access those services, because you take away some of the  
13 incentives for those companies to exist.

14 PROF SMITH: I think that I've got to the end of the issues I wanted  
15 to raise, and that brings us to the end of the issues we wanted  
16 to ask about on theory of harm 1. We've spent more time on  
17 theory of harm 1 than we planned to spend on the rest of the  
18 agenda, so we're more than - probably more than half way through  
19 our agenda. Can I suggest that that's an appropriate time for  
20 us to have a five minute comfort break, and then we'll resume  
21 on theory of harm 2 after the break.

22  
23 **(The hearing was adjourned from 11.41 a.m. to 11.51 a.m.)**  
24

25 PROF SMITH: Well, if we're ready to resume, welcome back. I want  
26 to move on to theory of harm 2 and, Steve, you're going to lead  
27 on the question on this.

1 MR ORAM: Yes. I'll ask a few questions on theory of harm 2 and  
2 then move on to theory of harm 4. But in relation to theory  
3 of harm 2, that's the compulsory repair audits, you can imagine  
4 that we've asked a lot of questions and received a lot of  
5 comments from insurers about this, and so in particular with  
6 [inaudible] which we're considering, but the questions I'd like  
7 to ask yourselves is slightly different. Do clients ever  
8 complain to their brokers about the quality of accident  
9 repairs, and if so what happens?

10 MR TRUDGILL: Obviously if there is an incident when a repair wasn't  
11 perfect, maybe things like the parking sensors don't work or  
12 something like that, maybe something doesn't quite match then  
13 of course we would escalate it straight to the insurer. It  
14 will go back to the repairer and it'll be corrected straight  
15 away. I think we were quite surprised that the Competition  
16 Commission had this as such a big issue because if our members,  
17 clients, were concerned we'd be concerned and we'd be having a  
18 go at the ABI and the insurers about it, but it's just not  
19 really been on the radar as an issue. We haven't had that many  
20 complaints about it but we would be absolutely following them  
21 up, so not that much of a concern.

22 MR ORAM: So you would refer complaints to the insurer. Does that  
23 - is that common for all of yourselves?

24 *[General agreement]*

25 MR ORAM: Alright.

26 MR LEE : Well, just I think there's a couple of us that would  
27 probably handle quite a substantial number of the repairs on

1       behalf of the underwriter as we're in a fully delegated  
2       situation.

3 MR ORAM: Oh right. So maybe I can come back to that. So when you  
4       refer to insurers, your customers' complaints refer to  
5       insurers, do you then drop out of the procedure or do you  
6       monitor what's going on or what?

7 MR TRUDGILL: No, you keep in touch with the customer, because you  
8       need to make sure that you've got a happy customer at the end  
9       of the day. So we want to look after them throughout that  
10      claims process, so at the end of the day you have a happy  
11      customer that wants to renew with you. So yes, we would be in  
12      touch throughout and make sure the follow up calls took place.

13 MR ORAM: And what happens if the customer and the insurer can't  
14      agree?

15 MR COLLINGS: Can I just be clear, sorry, if you're talking about a  
16      credit repair or an insurer repair.

17 MR ORAM: Yeah, it's a good point actually. I was thinking about  
18      insurer repairs, but maybe we'll deal with the credit repairs  
19      as well. So in the case of an insurer repair, so you've  
20      referred it to the insurer and let's say the insurer and the  
21      customer can't agree, which I'm sure does happen sometimes,  
22      what then happens?

23 MR TRUDGILL: So it gets escalated. There's a complaints process  
24      in the back of the policy booklet. You write to the chief exec  
25      of the insurer, you complain. If you still can't get  
26      satisfaction then you have the Financial Ombudsman Service  
27      which is free to customers, and they will come in and they'll

1 look at the complaint and they'll make a ruling so that the -  
2 if the insurer should do something further then they have to  
3 do that, and then they would do that, but if they say, 'Actually  
4 the customer's not right', then that's the end of it. We don't  
5 see that many. I don't know how many complaints the ombudsman  
6 get about repairs, but it hasn't been raised to us by the  
7 ombudsman as a concern.

8 MR ORAM: And what about if the - if it's a credit repair? So do  
9 you refer the customer to the insurer or to the claims  
10 management company or what?

11 MR COLLINGS: In the event of a complaint?

12 MR ORAM: Yeah.

13 MR COLLINGS: It's pretty much the same, whether that's the insurer  
14 repair or it's been done on his behalf by his claims management  
15 company, the same service standards, the same complaints  
16 procedure would be in place and the customer has every right  
17 then to take that further. As a broker we take seriously the  
18 customer's position if he's not happy with the repair. That  
19 part of the industry seems to work very well.

20 MR ORAM: Just to be clear, so if it's a credit repair, would you  
21 refer the customer to the claims management company dealing  
22 with the credit repairs or would you refer them to the insurer?

23 MR COLLINGS: If the claims - if it's a credit repair then the  
24 insurer's not repaired it, it's the actual claims management,  
25 and so therefore it would be the responsibility of the claims  
26 management company and the broker to deal with that customer.

27 MR THOMPSON: Yes. If it was BGL managing that position, if it was

1 an at-fault claim that had been managed by the insurer, we'd  
2 work with the insurer to make sure that the customer was happy.  
3 If it was a repair that we'd facilitated we would take  
4 responsibility for making sure that that repair was of  
5 appropriate quality.

6 MR ORAM: Yes, I accept what you're saying, BIBA, about the number  
7 of complaints from customers, but of course that relies on the  
8 customer being able to judge that there is something wrong,  
9 and of course, leave aside the criticism of the MSXI study, it  
10 doesn't always follow that the client can judge whether there's  
11 something wrong or not.

12 MR TRUDGILL: I think the point of having the approved repairers is  
13 that the insurers have service agreements and guarantees of  
14 three or five years on the repairs to make sure there are high  
15 standards. They don't want to be having to deal with customers  
16 coming back and dealing with problems, so they do have quite  
17 stringent standards on their repairer network, so I think it  
18 works quite well.

19 MR ORAM: Yes, well, as I say, in fact, you can imagine we have  
20 actually gone into that with insurers and they're just sent us  
21 some information that we requested. But just coming back to  
22 Hastings, yes?

23 MR LEE : Well, I'd also say, just following on from that, many  
24 insurers or delegated brokers like ourselves would have penalty  
25 clauses in as well as a check and balance. So of course you're  
26 trying to drive the cost of the repairs down in that scenario  
27 but if there are, and I think a lot of insurers have this now

1 with the repair networks, if there are greater than a certain  
2 percentage of complaints then that repair network then has to  
3 pay a financial penalty. So there's a check and balance  
4 normally within the contracts as well. And I agree with what  
5 everyone else has said that this isn't one that I have seen as  
6 a huge issue, and that guarantee of three to five years,  
7 depending on which insurer it is, I don't see that one as in  
8 the same league as some of the other things that are in here.

9 MR ORAM: Okay, okay. We've been told that the insurance companies  
10 put pressure on the repairers to minimise repair costs, which  
11 leads to corners being cut in repairs. Have you come across  
12 this? Do you have any evidence of this?

13 MR LEE : That's my point, that there's a check and balance in a lot  
14 of contracts with repair networks that if it goes above a very  
15 small percentage of complaints, be that for service quality or  
16 whatever, then there's a penalty on that repair network, and  
17 significant penalties that I've seen in contracts around the  
18 market, so I think that's a good check and balance.

19 MR ORAM: And is that just in relation to Hastings' dealings, or is  
20 it typical in the market as a whole?

21 MR LEE : I'm certainly aware, I mean, I'm not giving away any  
22 contractual things, I'm aware of that going on in a number of  
23 contracts between insurers and repair networks and I personally  
24 see that as a good check and balance.

25 MR SIMMS: We don't do that in our credit repair contract; we mandate  
26 the quality of the repairs, and that's why we stand over them.  
27 If our customers were unhappy they would generally complain to

1       us and so we'd know and be able to track those. We manage  
2       those suppliers very, very closely. I think we think that's  
3       part of our proposition.

4   MR THOMPSON: There is a distinction that I would like you to  
5       understand more around, which is, again, incentives, so the  
6       incentive for the broker is very straightforward, which is to  
7       have the customer put back in position prior to the loss. As  
8       an added incentive for the insurers the incentive for the at-  
9       fault insurer here is to minimise cost. That's what I was  
10      hoping the report and the investigation would go into depth  
11      over the distinction between those forms of different  
12      incentives, I guess, different motivations, when approaching a  
13      repair, notwithstanding the fact that, yes, I acknowledge there  
14      will be contracts that ensure regardless of whether fault or  
15      non-fault, that ensure quality standards.

16   MR SHUKER: And, sorry, if I may just add, I guess that by using -  
17       if I could make a distinction between brokers and direct  
18       insurers, by using a broker if we've got a 30 million account  
19       with Aviva, say, and we've got a problem on the claim then  
20       they're pretty incentivised in fact to make sure that our client  
21       is, if you like, satisfied. So I don't know the answer to this  
22       question but I wonder if there's a different challenge in the  
23       direct market where the consumer, and we represent the consumer  
24       in the broker market, doesn't have the same leverage over the  
25       insurer in terms of quality assurance and so on.

26   MR LEE : Can I just add-one final point to that, because it's  
27       relevant to some of the third party things, that there are -



1 and it depends how the insurance industry has changed from  
2 their old reactive approach to proactive - but there are a  
3 great number of insurers and delegated brokers that see the  
4 third party as a customer as well, and that service that's  
5 provided in that scenario see them as potentially selling their  
6 services for the next renewal. So there is a - when we talk  
7 about incentives there is an incentive - there are incentives  
8 even in your dealings with that third party that you don't have  
9 a contract with. I'm sure that's something you've considered.

10 MR ORAM: Okay. Well, last question on theory of harm 2 from me,  
11 and that's for those of you who've submitted comments on remedy  
12 2(a), then it's whether you've got any further comments you  
13 want to say. For those of you that haven't submitted a response  
14 on 2(a), have you got any further comments you want to make in  
15 what you've said today? No, okay.

16 Let's move onto remedy 4(a), provision of add-on pricing from  
17 insurers to PCWs. Can you please clarify for us how add-ons  
18 are sold if a consumer clicks through to your site from a PCW.  
19 They click through to your site, do you generate the pricing  
20 yourselves or does this come from the insurer?

21 MR VAN DER MEER: We generate the pricing ourselves in most cases.  
22 It's a flat rate for most of the add-on products.

23 MR THOMPSON: Yes, we generate.

24 MR ORAM: Right. So it's the same sort of thing, yeah. Is that  
25 typical in the industry?

26 MR TRUDGILL: I think the smaller brokers would just take the  
27 products from - given to them by the insurers, but obviously

1 the big guys here would perhaps have their own particular  
2 products. But the smaller guys, it would be what's available  
3 to them that they would then sell.

4 MR ORAM: I'll just pick up on the comment Hastings made and some  
5 of you also made about the fears of overload of information,  
6 but, Hastings, you made it in specific relation to add-ons,  
7 and I just - I wondered whether that's true, because let's...  
8 I'm a consumer, so I go on to a price comparison website and  
9 in an ideal world I'd input my details, up comes the basic  
10 policy price and there's a list of add-ons, and I don't have  
11 to - and in an ideal world I'd get the price of all those add-  
12 ons and the information at that point, which of course I don't  
13 at the moment, but of course let's assume that I could get all  
14 that information. Is there really an information overload,  
15 because I'm only going to look at the - firstly at the price  
16 at the add-ons of interest, so if there's extra ones I just  
17 skip over them: 'Oh right, I'll have that, I'll have that'.  
18 And then if I want to look at the details I'll only be looking  
19 at the details of the one I'm interested in. So is there an  
20 information overload in that ideal world?

21 MR VAN DER MEER: I think in the scenario that you've just described,  
22 no. Our point about information overload was more broader than  
23 just this point about add-ons, but even in the case of add-ons  
24 I think there is subjectivity about whether the key benefits  
25 and limitations are this long or this long or this long, and  
26 of course at some point in that subjective chain you do get to  
27 a point where consumers are overloaded with information.

1 MR TRUDGILL: And indeed the regulators just looked at add-ons and  
2 I think the issue wasn't about information overload, it was  
3 about sufficient information, so some comparison sites might  
4 say, 'Motor legal expenses insurance will recover your money  
5 uninsured losses in a claim', but it didn't go on to say, 'In  
6 a non-fault situation'. But the regulator's completely on top  
7 of that, they've put out their guidance, the industry's  
8 responded and I think in regard to add-ons they're now very  
9 clear, separating the cost, pointing out it's a different  
10 insurer, not the main insurer that you're buying the motor  
11 policy, it's probably a different insurer there, and explaining  
12 the key facts as to the exclusions, but the regulator again do  
13 have an investigation on comparison sites at the moment and  
14 I'm sure that that's something they'll be picking up as well.

15 MR MCLARNON: I think the other thing to be wary of is that not every  
16 add-on is the same. Even if you think - we're talking about  
17 motor insurance now - even if you think about the most common  
18 add-on, which would be the breakdown cover, that breakdown  
19 cover policy variation, that breakdown cover could be  
20 extensive. And even with any given broker or insurer for that  
21 matter, they have more than one type of breakdown cover that  
22 they sell. So, for example, would you like your car started  
23 at your front door if it doesn't work, or is it only when you're  
24 out on the road already; does it cover Ireland, and Europe -  
25 parts of Europe, can you go to Northern Ireland with it; what  
26 happens if they can't repair your car at the side of the road,  
27 will they bring you home or only to the nearest garage? So I

1 think there's quite a variation in policy difference and cover  
2 difference, and so any comparison that would be required would  
3 need to be able to encompass both the cover and the price. I  
4 think that's for me where some of the difficulty is around  
5 that. In principle it would be great but I think in practice  
6 it's difficult to manage that.

7 MR THOMPSON: I think that's right, but the same also applies to the  
8 core product.

9 [Crosstalk]

10 MR THOMPSON: There is the question of how much information can you  
11 provide to a customer without them having that overload point  
12 and then that could then lead them to go, 'Oh, sod this', you  
13 know, pardon my language but - you know, inertia will rule,  
14 and that won't be in the interests of the consumer or market  
15 competition. So there's an important balance in terms of that,  
16 in terms of information provision.

17 MR ORAM: I understand what you're saying, but I think we've been  
18 told, or it's certainly a possibility - probably, perhaps -  
19 that the consumer goes on to the website, gets a list of prices  
20 for the basic policy and probably, not all consumers will then  
21 look at all the detail of the basic policy in order to make a  
22 judgment. They'll look at the price and think, 'Right, I'll  
23 have that. Add-ons, yes, I'd like breakdown cover', probably  
24 the same thing will apply. They'll think, 'Oh, I'll compare  
25 that price' and without actually looking at much detail, which  
26 I know is not ideal but probably how most consumers deal with  
27 this.

1 MR MCLARNON: I think some people believe that that already happens  
2 in the market right now. So the erosion of policy benefits  
3 over years, people think that policy benefits have eroded as  
4 people stripped benefits out of cover so that they could reduce  
5 the cost of that cover, hence reduce the price of that cover.  
6 So I think that that is something that's perceived to have  
7 happened in our industry.

8 MR COLLINGS: A good example would be the travel insurance market,  
9 that you can actually go on to a travel insurance - there's  
10 different websites - where you can go to Russia for a day for  
11 £2.50 but when you actually open that up you find out that  
12 they've stripped out much of what you would normally expect in  
13 a travel policy. Suddenly it doesn't include your baggage,  
14 you go on holiday you want baggage with you, medical cover has  
15 dropped down from 10 million to 1 million. That's happened in  
16 the travel market by [inaudible].

17 MR TRUDGILL: And pet insurance and motor insurance. And the  
18 regulator, their investigation at the moment says that they'll  
19 make certain there is not too much of a focus on headline price,  
20 and where the consumers may be misled into purchasing insurance  
21 products or add-ons that do not meet their needs. So BIBA  
22 fundamentally agrees with that, you know, that the sites need  
23 to be absolutely clear. And we do share a concern that the  
24 focus is on price, and we call them the skinny policies where  
25 the cover really is stripped back and then you have to buy it  
26 in at additional cost, which then can add up to quite a bit  
27 more. And so they just - I think they really do need to display

1 exactly what they do and don't cover in a very clear way.

2 MR ORAM: Yeah, I understand that.

3 MR SIMMS: I think broadly we would be in support of this, but the  
4 area that we think is a challenge - it is just the logic behind  
5 it. So what should happen? I think, the theory is that you  
6 would provide some information, specifically in this case  
7 pricing information, on price comparison websites so the  
8 selection by customers that happen to be using price comparison  
9 websites and happen to use it to go all the way to that page,  
10 they will get this extra information. But not the vast majority  
11 of customers. Actually if what we're trying to do is to address  
12 the issue about consumer understanding at the point of purchase  
13 then it really needs to be at point of purchase. That's never  
14 on the price comparison websites, that's always on the provider  
15 site. And actually what we want to be doing is mandating  
16 information at the point of purchase not on the price comparison  
17 websites if we're trying to deal with the whole issue rather  
18 than just one element. It seems to be that you'll pick up  
19 certainly some customers and enhance the information and the  
20 knowledge available to a certain group of customers at a certain  
21 point.

22 MR TRUDGILL: Our fundamental concern with the sites is that a  
23 customer says, 'I want to have zero excess', that's what they've  
24 selected, and the quote might come back with 200 voluntary,  
25 250 compulsory, and they've got 450 excess when they've  
26 entered, 'I want nil'. And that's when the sites have to just  
27 reflect what the customer's asked for, and that hasn't always

1       been the case, and I think, going forward, that would resolve  
2       one of the biggest problems I think that we have seen in the  
3       past.

4   MR ORAM:   Okay.  As I say, in an ideal world the customer, in order  
5       that they can compare easily they get the add-on price and  
6       information if they want to read it on the PCW, so they can  
7       make rapid comparisons.  In that respect, and putting to one  
8       side whether or not price comparison websites would be inclined  
9       or disinclined to include extra information on their site, but  
10      the simple supply of price and detailed information to a price  
11      comparison website, would that present any problems to you?  
12      Maybe I can fire this one at Hastings first?  Just supplying  
13      the price and some background information on a particular add-  
14      on, would that present problems for you?

15   MR VAN DER MEER:   Just some implementation considerations, but  
16       nothing that's not overcomable.  I think [the key to the data's  
17       in standardised format?], but...

18   MR ORAM:   Yeah.  And BGL, would that - do you foresee any problems?

19   MR THOMPSON:   It's just data transfer, isn't it?  At the end of the  
20       day, we already have data transfers; it's just a process of  
21       building the data feeds.

22   MR ORAM:   Anything to add, Swinton?

23   MR MCLARNON:   I was going to say I don't think that an issue is a  
24       transfer of what is relatively simple pricing and benefits data  
25       between members of a comparison website and getting it to a  
26       comparison website.  I think comparison websites have a very  
27       legitimate question to ask which is how much will it actually

1 cost then to develop their sites so that this information can  
2 be sorted and displayed in the way that you suggest. And  
3 although it might seem that building websites is something very  
4 inexpensive, having about to launch a whole bunch of websites  
5 in one day I can say that it's very, very, very difficult to  
6 do something of the level of complexity that is required for  
7 something like a comparison website.

8 MR ORAM: Yes. It won't surprise you to know that we'll be asking  
9 a lot of questions of price comparison websites tomorrow. Okay.  
10 Let's move on to remedy 4(b), which is transparent information  
11 -

12 MR VAN DER MEER: Sorry, could I make one final comment on 4(a)? Is  
13 that okay? Apologies. One thing that strikes us if this remedy  
14 is taken forward is that there is a risk that - there is then  
15 assumptive selling that goes on through the buying chain. And  
16 what I mean by that is a consumer indicates a preference for  
17 an add-on product on the price comparison site, has made that  
18 decision only on the basis of limited information, and the  
19 insurers and brokers then presume and pre-tick that the  
20 consumer has then made that buying decision and make it  
21 difficult then for the consumer to confirm that choice. And  
22 the whole debate of pre-ticking or not has been one that the  
23 industry's been consumed with for the last year. I think just  
24 a note that if this remedy was taken forward then that needs  
25 to be given some consideration.

26 MR ORAM: Sorry, I should have said, are there any other questions  
27 from my colleagues on 4(a)? 4(b) then: transparent information



1 concerning no-claims bonus. Are you able to explain your  
2 understanding of what the key factors are when an insurance  
3 company determines a level of no claims discount the customer's  
4 entitled to? What I'm getting at here is that we understand  
5 that in calculating a no claims discount it's not just whether  
6 or not you've had claims - you've had an accident in the last  
7 year or couple of years or whatever, there are other factors,  
8 and I just wondered if you were able to help us with examples  
9 of the other kind of factors that would input to determine a  
10 no claims discount by an insurer. So maybe Swintons, have you  
11 got a view on it?

12 MR COLLINGS: The customers value no-claims bonus; people are very,  
13 very proud of what they've achieved, they've actually reached  
14 a level, which most people understand is four or five years,  
15 which is 60% or 65%, and for most people that's very clear.  
16 And it's very valuable to them, so valuable that they're  
17 prepared to pay a bit extra to protect it, and that protection  
18 is an add-on part of the policy which allows you in the event  
19 of an accident that you'll still keep your bonus. Where it  
20 gets a bit fuzzy is what happens when I do have an accident?  
21 How far back do - how much do I actually lose? Can I shop  
22 around with that reduced no-claims bonus? And then some  
23 insurers have taken it a bit further and gone from what was  
24 traditionally a 60% no-claims bonus to 65, to 70, to 75, which  
25 - does that mean that if I take an insurer with 75 I'll only  
26 go back to 60? So there is a little bit of lack of clarity  
27 caused by the almost sales approach to get people to tie in to

1           bonus. I don't think bonus should be dispensed with; I think  
2           it's a really, really important piece of value to consumers.

3 MR TRUDGILL: One - sorry.

4 MR COLLINGS: That's alright.

5 MR TRUDGILL: One solution that's coming in is there's going to be  
6           a new no-claims bonus database this year, and so it will log  
7           the number of years for each individual. And so it doesn't  
8           really matter what percentage, if insurer A's going to give a  
9           larger percentage to seven years than insurer B, you know how  
10          many years you've got. It's there, it's easily accessible,  
11          insurers can see it, and then your broker can look around the  
12          market and get you the best deal with the insurer that gives  
13          you the best discount for that sort of thing. And the new  
14          database is going to be a really good solution for customers  
15          to make it - to open it up and help them understand what they've  
16          actually got, what they've earned.

17 MR ORAM: But it's still, as I understand it, that won't - that will  
18          address no-claims bonus, but it won't address the no claims  
19          discount, which is different. In other words, you've got 60%  
20          but -

21 MR VAN DER MEER: I think your question was slightly different,  
22          wasn't it?

23 MR ORAM: Yes.

24 MR LEE : The database will help clarify what people have, but the  
25          consumer doesn't understand how that translates into price.  
26          And as insurers have got more and more sophisticated they don't  
27          have a single dimension table of this many years no claims

1 equals this discount. They'll be lots of interactions with  
2 other tables within their rating matrix, so you can't  
3 standardise it.

4 MR ORAM: Give us some examples, if you can, of the kind of  
5 considerations that would be in that matrix.

6 MR LEE : I'd prefer not to, as it's giving away people's pricing -

7 MR ORAM: Okay, okay.

8 MR FINBOW: Can I just come in on the point that Chris made a moment  
9 ago? You said that people will pay an add-on for protection  
10 of their no-claims bonus almost as a matter of being able to  
11 maintain their pride in having six, seven years, without that  
12 necessarily having any positive effect on their premium they  
13 actually end up paying. Is that right?

14 MR COLLINGS: Traditionally if you have an accident then your no-  
15 claims bonus will be stepped back, so therefore your premium  
16 would be dearer when it comes to renewal by paying that extra  
17 to protect that bonus. I think your point is that even if  
18 you've got a reduced no-claims bonus, and you shop around and  
19 with the change in data and the more sophisticated insurers  
20 now, is that you still may be a better risk for some insurers  
21 with a reduced no-claims bonus, but that's nothing really to  
22 do with the bonus itself and the step back in it.

23 MR FINBOW: No, I understand that. I was actually going one step  
24 further than that and wondering whether the fact that you have,  
25 you maintain your - the level of your bonus, notwithstanding  
26 that you've had an accident, actually necessarily means that  
27 your premium isn't going to go up, because the other factors

1       that contribute to what your gross premium is going to be. So  
2       you may still get 60% off, but if it's of a higher amount then  
3       what were you actually protecting other than your pride? Sorry,  
4       I mean, I'm slightly putting words into your mouth, but that  
5       was, I think, what I understood you to say: that people think  
6       there's an importance.

7   MR COLLINGS: No, I think there is a pride factor, but that's not  
8       what you're paying for. There may be people who decide, 'I  
9       want to keep that 60% four years, five years', whatever it is,  
10      at any cost, but it is still is a protection [inaudible], so  
11      there is a level of clear value in that added product.

12   [Crosstalk]

13   MR ORAM: I'm sure there's some value, but it's a value that's very  
14      imprecise to the consumer, because they'll say, 'Right, great,  
15      I've got 60% no-claims bonus kept because I've had an accident  
16      but I've got no-claims bonus protection insurance', but what's  
17      it actually protecting, because when you apply these other  
18      factors a no claims discount is rather different in impact on  
19      the policy.

20   MR SHUKER: It is protecting the net amount you would then end up  
21      paying, because if an insurer loads you for an accident they'll  
22      load you whether or not you've got protected no-claims bonus  
23      or a reduced no-claims bonus. I'm putting it quite  
24      simplistically, because I guess there are other algorithms that  
25      sit behind all that, but, if you like, in the good old days,  
26      before - you know, when we had rating guides and so on, it  
27      would be very, very simple: one fault accident, no load, protect

1 your no-claims bonus and actually you're protecting - you're  
2 not protecting your premium, you're actually protecting the  
3 discount that will be applied to the gross rate that actually  
4 then comes through. And to my mind, and to what we see, if  
5 you like, at grass roots level, people - you know, to Chris's  
6 point - they value their no-claims bonus and they value then  
7 actually protecting it. You then get confusion over some people  
8 saying 85% no claims discount, and I think a lot of people see  
9 that just as a marketing ploy because 85% off what, so whatever  
10 the gross premium is, but there is then this issue around, I  
11 suppose, which I accept, 'I've kept my no-claims bonus but I've  
12 had a loading applied'. I would see that same loading applied  
13 whether or not you've had that no-claims bonus protection or  
14 otherwise.

15 MR ORAM: What I was going to say was given clearly the uncertain  
16 impact on the consumer's policy at renewal if they've had an  
17 accident and they've got no-claims bonus protection insurance,  
18 given that they don't know the financial impact in any precise  
19 detail, but they know in precise detail what they have to spend  
20 -

21 MR TRUDGILL: They don't know what the claims loading will be, but  
22 they do know that the 60% bonus, if they've had two accidents,  
23 will be wiped out, so -

24 MR ORAM: No, my question was going to be, given they don't know the  
25 financial impact, it's uncertain to them, but they know what  
26 they're going to spend for no-claims bonus protection  
27 insurance, how on earth can they judge the value of it?

1 MR TRUDGILL: With protected bonus for a known loss your premium  
2 protects the unknown loss of the whole claim. So it's just a  
3 smaller version of the insurance policy in a way, so it is  
4 protecting that - you know, those two reasons that can cause  
5 your premium to go up: the claims loading and the loss of your  
6 bonus. You can manage that part of it; you're protecting your  
7 bonus loss.

8 MR THOMPSON: I think there is a - the way that you would value it,  
9 just to determine, I think, as Carl's already explained, you  
10 can only determine the value of it actually when you've had a  
11 loss and you can see that the gross rate that you would have  
12 paid, had the no claims discount stepped back, would be very  
13 different to the rate that you'd be paying with protected no  
14 claims discount. Unfortunately, if it was as simple as the  
15 only rating variable that changes year on year is the claims  
16 loading you would be able to pick that out, but there are very  
17 many and numerous rating factors that will change without any  
18 transparency to the customer, necessarily so for competitive  
19 reasons but also just the sheer complexity of rating -

20 PROF SMITH: Can I - that's very helpful but I'm afraid this consumer  
21 is still a little bit confused. You told us at the beginning  
22 that you have the interests of consumers at heart; I want to  
23 see if you can clarify my confusion. I understand that - I  
24 don't know what the consequences of having an accident are on  
25 my rating. My basic premium will go up; I've shown you - I've  
26 shown the insurer that I'm a riskier driver; fine. But I'm  
27 making a choice between protecting my no claims discount or

1 not protecting it. If I protect my no claims discount, I have  
2 an accident, my premium goes up but I still get 60% off it. If  
3 I haven't protected my no claims discount my premium goes up  
4 and I no longer get the 60%. Now, until a few days ago I fondly  
5 imagined that if I chose not to protect my no claims discount  
6 then it goes back to zero, whatever, and it'll take me four  
7 years to climb back to 60%. So that's what I'm buying, I'm  
8 not buying protection against my premium going up, I'm buying  
9 protection against four years of having to get back to where  
10 I'd be if I'd protected.

11 MR THOMPSON: The step back process -

12 PROF SMITH: And I sort of thought I knew what that was worth, but  
13 now I find that the stepping back, or my rebuilding my no claims  
14 discount doesn't just depend on not having any claims for four  
15 years. It might depend on - well, you weren't willing to  
16 elaborate, but perhaps it depends on my age, on my gender, on  
17 my occupation, whatever. So I then say, 'Oh, as a' -

18 MR LEE : I can assure you not gender, but there are other factors.  
19 What I would say is it is extremely valuable, it is still a  
20 huge rating factor in most insurers' rating matrices, but they  
21 do all differ and they do have interactions with other factors.  
22 So I agree with you that it is a difficult -

23 PROF SMITH: I don't know what I'm buying, because I don't know how  
24 long it's going to take me to get back the discount that I  
25 didn't protect.

26 MR SHUKER: Pre computers, in the old rating guide, we would have  
27 been able to sit down with you and say, 'Well, actually this

1 is the premium, everything else remaining constant this is the  
2 premium you'd pay today and 10% on top. If you have one claim  
3 your bonus rate reduces, say from 60 to 40', get my calculator  
4 out, 'that's what you're likely to be paying, broadly'. But I  
5 guess because there is so much more now, as Hastings has just  
6 mentioned, going into pricing and so many more moving parts  
7 it's just that little bit more difficult to articulate. We  
8 could still do it today if you came in and you said to me,  
9 'Tell me what is the value of this no-claims bonus protection',  
10 we could just run it through one price, another price, perhaps  
11 a bit of loading, so broadly that's the benefit you're buying  
12 for your expenditure, but it's not a guaranteed or an exact  
13 science.

14 MR LEE : But then your renewal premium never is because the world  
15 has moved on, you've changed as an individual, your risk has  
16 changed as an individual so there's - nothing will have stood  
17 still.

18 PROF SMITH: If I'm allowed to ask this question, might my renewal  
19 premium actually depend on whether I'm buying no claims  
20 discount protection? Does that reveal information about me  
21 that goes in to the underwriting calculation?

22 MR LEE : Yes.

23 PROF SMITH: Okay.

24 MR ORAM: I've got no further questions.

25 PARTICIPANT: We'll have a proposal form outside.

26 [Crosstalk]

27 MR ORAM: Any other comments that you wanted to make before we move



1           on? Thanks very much.

2 PROF SMITH: Robin?

3 MR AARONSON: Okay. I have questions on most favoured nation  
4 clauses, which I think is our last topic, and before I get into  
5 the specifics of MFNs, can I ask a couple of scene setting  
6 questions? Can I be sure that I understand correctly how the  
7 prices are set when one buys through a broker? My understanding  
8 is that in the case of large brokers at least it's the broker  
9 that's setting the price, and then there's a separate  
10 arrangement between the broker and the insurance company,  
11 rather than the insurer setting the retail price and the broker  
12 taking a commission. That's true of the... Is it true of all...?

13 MR TRUDGILL: So 90% of brokers would have the insurer premiums and  
14 that's what they offer, but the bigger 10% would have some  
15 influence over those prices and some authority to change those  
16 prices.

17 MR AARONSON: Okay, okay. And the biggest 10%, well, maybe you don't  
18 have the figure off the top of your head, but in terms of the  
19 percentage of the market that the 10% big brokers -

20 MR TRUDGILL: I can only come back to you on that.

21 MR AARONSON: Okay. Don't worry. The other scene setting question  
22 is looking at consumers, is there a quite a marked segmentation  
23 between the sort of consumer that will use a price comparison  
24 site, that will go to a broker, that will go to the insurer  
25 direct? Does it tend to segment in that way or are there quite  
26 a lot of consumers who might use any of those routes to find  
27 out?

1 MR TRUDGILL: It is a combination, I suppose, with the younger people  
2 probably are more likely to use a price comparison site because  
3 they've been brought up in internet age, but brokers see people  
4 of all types and ages, and of course many of the products on  
5 comparison sites are from brokers as well, so...

6 MR SHUKER: We as a business are not on the price comparison sites  
7 and we see people use them really as a research tool to get  
8 price proximity of, 'What should I be paying for my insurance'.  
9 And then they come in to the branch or they give us a call and  
10 then we talk about their needs and so on.

11 MR AARONSON: So those are people who are - when they go on the PCW  
12 they're quite clear that that's not to buy, that's to find out  
13 some useful information.

14 MR SHUKER: Well, we have a branch network so we see, if you like,  
15 an attraction to providing local service and advice and  
16 everything else, so 70% of the people who come in to us for a  
17 quotation have been online to get an indicative rate, and then  
18 they'll come in and we will talk to them about their actual  
19 requirements and then we'll match them up with a policy. Some  
20 will then go on to buy from the price comparison sites and some  
21 will then come through, if you like, to us. But we see them  
22 seeing it as a very useful tool to - for them to understand  
23 broadly what they should be paying.

24 MR THOMPSON: We see a similar sort of experience with some  
25 customers. Customers may use the price comparison websites and  
26 then phone through to the provider, some could go into a retail  
27 outlet, some will go directly to a retail outlet or directly

1 to the telephone, and there are customers that cross many  
2 different channel boundaries regularly in their purchase  
3 decisions. So yeah, it's a - there are many channels which  
4 combine, they don't necessarily stick to one.

5 MR AARONSON: Okay. So could a broker site, particularly a broker  
6 that does a lot of selling through a website as opposed to over  
7 the phone, could a broker site actually be a substitute for a  
8 price comparison website?

9 MR THOMPSON: Well, it's just another route to achieving a price and  
10 appropriate cover.

11 MR ORAM: It's making some comparison but maybe not as broad  
12 comparison as on the PCW?

13 MR THOMPSON: Yes, that would be right, generally speaking, although  
14 some brokers offer quite wide panels on their arrangements, so  
15 going direct to website you still may get a very representative  
16 view of the market, some might be just a single provider, and  
17 there are many different sub propositions out there, and I  
18 think largely they're clear to the consumer in terms of what  
19 they're being offered.

20 MR TRUDGILL: So the broker market will have lots of products that  
21 aren't on comparison sites, from Lloyd's insurers and other  
22 markets like that, but basically at the end of the day the  
23 broker does their quote, and if you were to turn the screen  
24 around it's almost like then the customer using the comparison  
25 site. But the brokers- are the agent of the customer; obviously  
26 there's no £50 or so fee that a comparison site would earn-  
27 which is why we disagree with the MFN clauses as well.

1 MR SIMMS: I don't think we see that customer segmentation. I don't  
2 think you can put customers in certain buckets and determine  
3 how one set of customers might behave, whether that's  
4 geographically or in age terms, etc, etc. As Peter just said,  
5 it is a hotchpotch of accessing different channels

6 MR SHUKER: And we did a lot of work on our client demographics by  
7 age and socio economic types and so on, and there's just a  
8 broad spread. So to Graeme's point around it might be an older  
9 generation, we don't quite see that. We see people coming into  
10 and using branches really from age 30 onwards. Probably the  
11 20 to 30s less so, 17 to 21s more so, so it's very difficult  
12 to, if you like, pigeonhole certain types and so on.

13 MR TRUDGILL: So some brokers specialise in young driver schemes for  
14 example, so they might aim particularly at young drivers, and  
15 classic cars or just niche products, that's their expertise and  
16 understanding. And also with something like, just talking about  
17 home insurance for a minute, quite often you might go onto a  
18 comparison site, put your postcode in and if you're in a high  
19 risk flood area it may not offer any competitive quotations  
20 back, and that's when you'd go to a specialist broker who has  
21 an understanding of flood insurance and the specialist  
22 insurance company markets and can give advice on how to go  
23 about insuring your flood risk property. So far more than just  
24 price comparisons, lots of expertise and advice can be given  
25 as well.

26 MR AARONSON: Okay. So turning to MFNs, firstly does it ever happen  
27 that a broker will try and agree an MFN with the insurers on

1           its panel?

2   MR TRUDGILL:   No.   So we've got a statement here which basically  
3           says we think that MFN clauses are fundamentally anti-  
4           competitive and we think outlawing them is the right way to  
5           go.   Brokers effectively do price comparison for insurers and  
6           they don't insist on MFN clauses with their panel of insurers.  
7           And the brokers' existence isn't threatened by the absence of  
8           MFN clauses, so we'd be quite happy if they were to go.

9   MR SHUKER:   Perhaps if I can clarify that a little bit.   I mean,  
10          take for Aviva.   Aviva as an insurer, for example, they have  
11          different pricing through different distribution channels.   We  
12          as a broker don't go to Aviva and say, 'We must have the  
13          cheapest rate that you're offering through your, if you like,  
14          your best channel'.   So there is an element of pricing that  
15          reflects the value that the broker actually brings to the table,  
16          attracting the right sorts of clients and validating no-claims  
17          bonus, various other things that you might do to add value to  
18          the insurer relationship.   So as a broker we don't turn round  
19          to those insurers and say, 'Your cheapest rate has got to -  
20          whatever you quote cheapest wherever else, you've got to then  
21          put those through us'.

22   MR AARONSON:   I see.   So you can be quite relaxed about an insurer  
23          offering a cheaper rate direct than through you?

24   MR SHUKER:   Not really, no, but we live with it, so...

25   MR TRUDGILL:   We don't have the power to say to insurers, 'You can't  
26          offer it cheaper to somewhere else', whereas I think comparison  
27          sites are far more powerful.

1 MR AARONSON: But is that something to do with the point we discussed  
2 at the beginning that the broker is actually setting the price,  
3 so it's quite difficult to say to an insurer, 'You can't quote  
4 a lower price than I do', when the insurer doesn't actually  
5 know what you're going to quote. The insurer's not controlling  
6 what you quote.

7 MR SHUKER: Oh no, the insurer is controlling what we quote. They  
8 set the rates. So we have a panel of insurers and they -  
9 they'll say, 'For this risk I want 290', another insurer will  
10 say, 'I want £310' and so on, and we deliver that rate.

11 MR AARONSON: I thought you said that's -

12 MR SIMMS: Yeah, I think that is right. So insurers in our model  
13 and all the large broker models would not know the rate, the  
14 premium rate the consumer is getting until the consumer's  
15 already got it. It's that point. Absolutely insurers are  
16 setting what we consider to be net rates, they're saying, 'This  
17 is what we would like you to pay us for placing that risk'.  
18 That sometimes is below the premium that we would charge that  
19 consumer, and therefore we have made a commission, sometimes  
20 it is above the premium and we have discounted that rate and  
21 we'll provide it to the consumer because we think there is a  
22 long-term value in that. So MFNs could not operate. We  
23 absolutely do negotiate with insurers for the best rates we  
24 can find from that insurer for those risks, but we don't  
25 negotiate a premium rate level with insurers, because they  
26 simply have no understanding of our premium rate. In fact in  
27 most instances they're in competition directly for the same

1 customers with us and therefore we wouldn't provide them with  
2 that understanding. I think that model which suggests that it  
3 doesn't occur is a model within the brokerage business, but  
4 certainly within our brokerage world it doesn't arise simply  
5 because [inaudible].

6 MR MCLARNON: I think the point on net rates there, I would love to  
7 be able to give a guarantee, Aviva's a good example, a guarantee  
8 that Swinton would get the best rate from Aviva for a given  
9 risk, which of course while it would be something I would very  
10 much like, but it's something I would not be able to get, even  
11 if they guaranteed -

12 MR AARONSON: Okay. So that's something that doesn't happen?

13 MR MCLARNON: Not that I'm aware of.

14 MR SIMMS: I wouldn't say that it doesn't happen. I'm not sure that  
15 it doesn't happen at all. I'm not sure that can be possibly  
16 right. I wouldn't say that it never happens. I think what  
17 people are reflecting on here are different negotiating  
18 positions. Being one of a multitude of Aviva's distribution  
19 channels, it's highly unlikely that you would have the ability  
20 to negotiate that. Let's take an example of an insurer who also  
21 has a broker; it might provide its best prices to the broker,  
22 as opposed to providing this to other brokers within a  
23 distribution channel.

24 MR SHUKER: But we can't turn round to that insurer and say, 'We  
25 want the same rate that you're distributing through your  
26 distribution'. We have no power to do that as a broker.

27 MR SIMMS: That's a reflection of the power in that particular

1           bilateral relationship, yes.

2   MR AARONSON:   And then what about brokers being on the receiving end  
3           of MFNs?   So does this sometimes happen that a PCW will agree  
4           with a broker that an MFN clause in the same way that it might  
5           with an insurer?

6   MR TRUDGILL:   Yes.   So our issue is that the broker, that product  
7           that they're offering, they're not allowed to offer it cheaper  
8           if a customer walks into their branch, when of course they're  
9           not having to pay the £50 fee to the comparison site, so our  
10          brokers are saying, 'Well, that's artificially keeping the  
11          premium £50 higher and we should be able to give that lower  
12          price to the customer'.   So that's why we disagree with the  
13          MFN clauses, and it would be much fairer if they just didn't  
14          exist.

15   MR AARONSON:   Okay.   So we've floated the remedy that, the possible  
16          remedy that the wide MFNs should be prohibited, but the narrow  
17          MFNs could continue.   If that were implemented, what effect  
18          would that have on the relationships between brokers and price  
19          comparison sites?

20   MR TRUDGILL:   I think we just thought for a level playing field that  
21          they (MFN clauses) should just all go completely would be the  
22          fairest thing for all the players in the market.

23   MR AARONSON:   Well, that's jumping ahead a bit.

24   MR MCLARNON:   You having published your provisional finding - remedy,  
25          we have since had a number of price comparison websites on the  
26          telephone or in person to say, 'So how are we going to do a  
27          special deal with you so that you give us a cheaper price'.



1       That's the types of deals that have previously been done in  
2       the market, where a price comparison website will invest some  
3       of its CPA in exchange for some pricing investment on the part  
4       of the, in this case, broker, and then that deal could then -  
5       that deal which had previously been able to be done under the  
6       counter, a deal like that might be able to be made more explicit  
7       were MFN clauses not in place.

8   MR AARONSON:   So some PCWs are actually taking the initiative, more  
9       or less anticipating this remedy?

10  MR MCLARNON:    There have been some discussions, yes, with PCWs to  
11       say, 'How is it that we might take advantage of this remedy,  
12       were it to be brought into the books'.

13  MR AARONSON:    Okay. Well, maybe we shouldn't in this forum go into  
14       it in too much depth, but more generally there is a balance of  
15       power issue here between the brokers and the PCWs. If wide  
16       MFNs were banned but it was still possible to have a narrow  
17       MFN how would that balance the power? Would it alter  
18       sufficiently to satisfy - not satisfy -

19  MR TRUDGILL:    We've taken it to the BIBA motor committee and all the  
20       brokers on there have said that the best thing for the customer  
21       is to just take them - you know, it's an anti-competitive thing  
22       in itself and it shouldn't exist, should be taken away.

23  MR AARONSON:    Okay. And what about the other side of the argument  
24       that at least a narrow MFN is needed to prevent PCWs simply  
25       becoming research tools, unpaid research tools?

26  MR TRUDGILL:    How is it any different from the broker model that's  
27       existed for years, but we haven't lost out because of that

1 situation, so we're not concerned about that. We haven't had  
2 insurers saying this must be your price with us and we can't  
3 offer the price somewhere else at a different rate. And so  
4 the broker model has existed absolutely fine over the years  
5 without restrictions between us and the insurers, so why should  
6 it be any different with the comparison sites?

7 MR SHUKER: In fact it created competition because if you had broker  
8 A next door to broker B somebody could go into broker A and  
9 they'd search their panel of insurers, they'd walk into broker  
10 B and say, 'Well, give me your rate, well, I've been quoted  
11 that by broker A' and then - so that competitive tension would  
12 then work its way through and broker B might then do a little  
13 bit of a discount to get that business or choose not to.

14 MR LEE : And not only that, so from those days I might have been  
15 an insurer and someone like Carl's brokerage, those brokers  
16 that returned the better loss ratios were able to get a lower  
17 rate because they'd trained their staff better, or they  
18 targeted certain individuals and they might get a better rate,  
19 and that would be ultimately better for the consumer because  
20 it promoted that training. Now, it might wind up the same with  
21 any form of distribution that the quality PCWs - because of  
22 the way that they market or the way that they have their sites  
23 structured, and the quality that they bring may end up winning  
24 out, so might end up better for the consumer.

25 MR AARONSON: Well, you say winning out, but might it not have the  
26 effect that they are very visible as research tools, that's  
27 the obvious place to go and do your research, but not

1           necessarily the obvious place to buy the policy.

2 MR LEE :   Potentially, but I suspect that they would wind up with  
3           lower admin costs because of their scale currently. I would  
4           have thought they'd still be able to compete because they're  
5           charging obviously, they're still going to charge a broker or  
6           an insurer an amount of money for distributing on their selves,  
7           just the same as any broker, someone walking into a shop, a  
8           high street shop, will then still need an amount to cover their  
9           admin costs. Well, it's a different model, different structure  
10          versus telephone, versus internet.

11 MR AARONSON: Are you arguing that the consumer would find the best  
12          price on the PCW anyway, so would buy there?

13 MR LEE :   Potentially, yes. And if they want to get more advice  
14          then they talk to a broker over the telephone or walk in to an  
15          office and they get to choose.

16 MR TRUDGILL: I think it's safe to say there'd be plenty of brokers  
17          out there that compete with comparison sites and wouldn't be  
18          more expensive than the comparison sites, just to strongly make  
19          that point. So a customer can walk in to a broker, a broker  
20          compares lots of different products and gives them a quote and  
21          there's no guarantees that broker down the road won't offer it  
22          at a lower rate. So why should the comparison site have a MFN  
23          clause that would protect them when the broker doesn't have  
24          that protection? It doesn't make sense.

25 MR AARONSON: Well, let me consider this argument, or ask you to  
26          consider this argument. In the case of a broker, particularly  
27          a branch network broker, it's quite a big thing for a consumer

1 to go in to one branch and get all the information, speak to a  
2 live individual and come away with 'Ah, okay, I'm - insurer X  
3 is the one to go for', and then to go out of the shop and go  
4 down the high street to another broker [crosstalk], whereas in  
5 the case of a PCW it's a few clicks. I'm on the internet, I'm  
6 searching on a PCW, I've found what looks like the most  
7 promising brand, insurance brand, and then I go to that insurers  
8 website.

9 MR TRUDGILL: I think buying insurance is a complicated process.

10 It's not simply a few clicks, there's lots of things you have  
11 to think about: about your excess and what you are covered for  
12 and not covered for, and does it have foreign use, and what's  
13 the excess for young drivers, and have I got driving other cars  
14 extension? And it shouldn't be seen as a simple process. You  
15 have to make sure you've got suitable cover and that's what  
16 the broker can help you do. And the broker will - they're the  
17 expert, they can make the whole experience easy for you and  
18 look after you during that. And I think that's something that  
19 they do that's very, very important, so... But equally many  
20 brokers have websites where you can do quotes on them like  
21 comparison sites, and so it's choice, it's service, people can  
22 go - phone brokers, walk into brokers' offices, go onto brokers'  
23 websites, whatever route they want to take to market. But we  
24 don't want unfair restrictions.

25 MR AARONSON: And what's your view of any - of some alternative to  
26 the narrow MFN? No MFNs at all but some alternative to ensure  
27 that the PCWs still made a living, if - such as quote poaching

1 clauses. We've listed a few possibilities in our provisional  
2 findings. Do you have a view on - does anybody have a view on  
3 that?

4 MR TRUDGILL: I think the sites just compare the standard products  
5 of the insurers, don't they, on the whole? That's the rate  
6 from direct insurers or broker products. And then specialist  
7 brokers will have particular schemes where the broker's doing  
8 extra fulfilment, checking driving licences, having a  
9 particular targeted product which might not be on the  
10 comparison site. I mean, when you look at the energy market  
11 the comparison sites compare 'These are the tariffs', don't  
12 they, the standard tariffs from the insurers around. I don't  
13 think MFN clauses should operate in this market.

14 MR SIMMS: I think there are a number of points raised there which  
15 are about the broker model, about why people should use brokers  
16 and not comparison sites. I think that is a whole set of  
17 things, and we, in BGL, we have a whole series of propositions  
18 which allow customers to come via comparison sites and not via  
19 comparison sites. I think where we see the distinction - it  
20 is only one of a number of different negotiated terms and each  
21 one has an impact on the others. And if the outcome is to  
22 dilute the price comparison proposition, and this is taken from  
23 a broker perspective at this point, rather than from a price  
24 comparison perspective, that favours the really large insurers,  
25 which significantly means that it's less likely to result in  
26 lower consumer prices, . Because actually what price  
27 comparison sites do for brokers principally, which is why

brokers utilise price comparison sites, it's the same reason that we use price comparison sites, not simply our own, which is access to market. It's an efficient route to market. If it wasn't an efficient route to market we would market our own products somewhere else and drive them through that basis.

So when you talk about pricing, when it comes to pricing, it's relatively straightforward. If you don't consider that, i.e. if you don't want to deal with a wide MFN clause, and that doesn't operate successfully, you simply delist from that price comparison site and operate without that price comparison site, because actually what you want to do is to provide those products at a different price to those customers without that restriction. If the idea is, the value is in providing lower prices, you could for example say, 'Well, actually I want to differentiate my products or use different brands through different price comparison site and offer cash back from the price comparison site', none of which are restricted. What this doesn't allow, what wide MFNs don't allow and this is at its core, is for you to, actually sell at a higher price to that same consumer. This is the real challenge relating to wide MFN's for the consumer. Whether I'm on price comparison site A or B or C is slightly irrelevant I am the same consumer. I doubt in many instances, and maybe other people have different experiences, but from our broker experience the cost of doing business on price comparison websites is not hugely difficult, so what would explain the differential in the pricing? If actually there is a significant differential, for

1 example there is one price comparison website prepared to share  
2 a significant proportion of its revenue with a broker then  
3 that's where you should sell. You shouldn't sell at a higher  
4 price to the same consumer on a different site. The only  
5 outcome when you take a consumer perspective backwards, the  
6 only outcome is that actually what will happen is that brokers  
7 will be able to increase margins, retain margins on those price  
8 comparison sites that are better at producing less price  
9 sensitive customers, provide more opportunity to more  
10 providers or a slicker, easier-to-use option.

11 So I think the wide and narrow MFN clause question, I think  
12 without looking at it from the perspective of a price  
13 comparison, I think specifically wide and narrow MFNs support  
14 the consumer. What is the consumer outcome that we're  
15 seeking? If you can only provide consumers a particular price  
16 through a certain mechanism then why sell to them on another  
17 site at a higher price? But from a pure broker prospective  
18 it's about the overall negotiation. There are numerous factors  
19 in that negotiation and I'm not sure, once we start down that  
20 road, of imposing restrictions on those negotiations this will  
21 not show the balance of those negotiations..

22 PROF SMITH: Is that the end of the questions you want to ask along  
23 those lines?

24 MR AARONSON: Yeah, I think it is unless anybody else has...

25 MR JAMIESON: Can I just pick up on something about you said, BIBA,  
26 that the narrow MFNs. You might expect a PCW to come back and  
27 say, 'Look, we need narrow MFNs to know that if an insurer gets

1 a quote through us that actually if they can price cheaper on  
2 their own website', and that's what narrow MFNs are, 'if they  
3 can price cheaper on their own website it's very for them to  
4 basically undermine the principle of the price comparison'. So  
5 the price comparison websites, their proposition, I'd imagine,  
6 is one in which, say, we're comparing the prices of insurers  
7 on their websites. That's how it starts off, isn't it? So if  
8 they're no longer doing that, how can consumers trust that  
9 they're actually getting comparison?

10 MR TRUDGILL: I think comparison sites aren't comparing the products  
11 across the entire market, and this is what the FCA have said:  
12 they shouldn't give the false impression they are comparing the  
13 market of all the products out there. They are comparing what  
14 they've got on their own site, just as brokers do. We compare  
15 our panel, that's what we've got. The sites are comparing the  
16 products that have been given to them by insurers and brokers  
17 on their site, and insurers will give the sites different  
18 products than perhaps what they would sell through a broker or  
19 direct, because they're tailored because of the type of  
20 customer and they might be stripped down and they're made for  
21 selling online, they've got anti-fraud measures in them so it  
22 might be a bit different. So I just think you just have to  
23 get away from the idea that comparison sites are comparing  
24 everything, because they're not. All they're doing is  
25 comparing particular products that they've got on their own  
26 site.

27 MR JAMIESON: So what - so following that up, why are you not able



1 to then develop a separate product which is sold on the direct  
2 website which is different from what is sold on a PCW?

3 MR TRUDGILL: I think they can, yes.

4 MR JAMIESON: So why is it then a problem that a PCW's asking for  
5 you to provide, if the customer wants to come to you directly,  
6 with the same product that you wouldn't be undercutting that  
7 on your own website?

8 MR TRUDGILL: Because I think the - anything that's fixing the price  
9 through different distribution channels - or are you saying  
10 just through the insurers' own distribution channels?

11 MR JAMIESON: I'm just saying through the insurer's own website or  
12 the broker's own website when they're selling the same product,  
13 I think that's important. If it's the same product why is it  
14 that an MFN is preventing the insurer from pricing it different  
15 from the PCWs to keep the PCWs in check, but actually providing  
16 a genuine comparison to the price comparison website?

17 MR TRUDGILL: I think we just want the - what the brokers are saying  
18 they want to be able to have the ability to give that customer  
19 the price that they want to. So if they want to give a discount  
20 they should be allowed to do that, and if they're prohibited  
21 from doing that then that's their concern.

22 MR CURZON-PRICE: Could I ask a question which is related to this,  
23 but also related to something that, BIBA, you said earlier  
24 about in the old days you had two brokers side by side, you'd  
25 have customers - you had competition operating by customers  
26 going from one to the other. That in a sense is sort of  
27 analogous to two PCWs competing and offering different prices,

1 but what if in the old days word had got around that what you  
2 do is you go into the broker, the broker gives you a really  
3 tailored service, tells you, 'You should really buy this  
4 insurance policy from this provider', and the customer then  
5 didn't go to the broker next door but went direct to the  
6 insurer, phoned the insurer direct, and essentially cut out the  
7 broker's margin. Wouldn't that have undermined brokerage as a  
8 business model?

9 MR TRUDGILL: That happens all the time, so direct insurers will  
10 have different rates and different levels of cover and so the  
11 broker has to add value and prove their benefit and that's the  
12 competition outlet that they have to do that.

13 MR CURZON-PRICE: So in a sense you're relying on the customer not  
14 taking the advice for free and then going direct. If the  
15 customer systematically did that you wouldn't have a business  
16 model?

17 MR THOMPSON: They don't get the same product though.

18 MR SHUKER: They would be very similar and - sorry, I didn't mean  
19 to cut in there - but they'd be very similar, and the customer  
20 can make a choice. He might say, 'Well, I'll go through Aviva  
21 direct and I won't do it with you', but hopefully as a broker  
22 you're going to be able to demonstrate you're value added and  
23 the client will come to you.

24 MR CURZON-PRICE: So can I just dig down: is it the same product,  
25 is it not the same product?

26 MR THOMPSON: No, it's not the same product.

27 MR SHUKER: But the consumer - well, you're right, but the consumer

1           wouldn't necessarily understand that. So we would explain any  
2           differences in cover and the consumer would say, 'Okay, I'll  
3           come to or I'll go direct to whoever it may well be'.

4 MR CURZON-PRICE: And it would be a different product just because  
5           the Aviva insurance sold through you is by definition a  
6           different product? The consumer would not be able to get the  
7           identical policy -

8 MR THOMPSON: There may be different questions asked during the  
9           process, there may be different forms of checking that are  
10          attaching that produce different premium variances, so you  
11          wouldn't be able to go to a direct insurer and say, 'I've just  
12          had a quote from broker A on the high street, I'd like that  
13          price please and that product'. You wouldn't be able to access  
14          it.

15 MR SHUKER: But the differential, I would suggest, wouldn't be that  
16          great.

17 MR THOMPSON: It's depends. That's -

18 MR SHUKER: Sure.

19 MR THOMPSON: - not necessarily the case.

20 MR SHUKER: Sorry?

21 MR THOMPSON: Not necessarily the case. There could be some  
22          similarities, there could be some big differences.

23 MR CURZON-PRICE: Okay. I think I understand that you're relying  
24          on consumers understanding that you're providing a service and  
25          that somehow it's up to their goodwill, in a sense, not to go  
26          and cut you out.

27 MR TRUDGILL: I think there's plenty of evidence to show that there's

1       lots of products out there and some insurers that don't go  
2       directly, only go through brokers anyway, so in many cases  
3       there wouldn't be a direct alternative out there. Brokers also  
4       add a lot of value: they do a lot of fulfilment for the insurer,  
5       which can bring more competitive rates than perhaps if it went  
6       direct. So they're doing a lot of the administration, they're  
7       doing claims handling. There's lots of statistics to show that  
8       brokers get far better payments on claims than, say, if a  
9       customer was to go direct to an insurer, that they haggle, they  
10      negotiate, they ensure that the customer gets the absolute best  
11      deal possible. They overturn more objections by using their  
12      experience with case law and things like that, so they're the  
13      agent of the customer. They have the choice. If you go to a  
14      direct insurer you've got one product, one option. If you go  
15      to a broker then you could have 30 or however many different  
16      products out there, and the chances are one of those products  
17      is going to be more competitive than that one direct insurer  
18      over there. But, yes, the situation could always be that the  
19      customer phones the insurer direct and they might have a cheaper  
20      premium which might have lower cover, but the broker has many  
21      products and I think they have a lot to offer.

22   MR CURZON-PRICE: Thank you.

23   PROF SMITH: Okay, thank you. There are a small number of questions  
24      that we want to ask about how the relationship, the commercial  
25      relationship between PCWs and insurers might change in the  
26      event that MFNs were not permitted. Because of the potential  
27      commercial sensitivities of that conversation we want to have

1 a short separate meeting in which we can ask the three broker  
2 only parties in this meeting about their views on that. Compare  
3 The Market and the other PCWs will have an opportunity to have  
4 a discussion on that subject tomorrow, but we think it would  
5 be - it's better, because as I said there might be commercial  
6 sensitivities involved, if the short meeting that we have on  
7 that topic with the other three parties takes place without  
8 BGL being present. So let me thank you for your participation  
9 in what's been a very constructive meeting and we look forward  
10 to seeing Compare The Market tomorrow.

11 And as I said at the beginning of the meeting, in producing a  
12 record of this additional meeting which is taking place we will  
13 follow our standard practice of giving very careful  
14 consideration to balancing the commercial confidentiality of  
15 any information that is discussed in the meeting with our duty  
16 to disclose as fully as possible to all the interested parties  
17 the nature of any discussion that's taking place, so that you  
18 have, and the other PCWs equally, have as clear a sense as we  
19 can give you of the nature of the discussion and any weight  
20 that we are attaching to it.

21 PROF SMITH: You don't understand -

22 MR SIMMS: Sorry, I didn't understand that last point.

23 PROF SMITH: Well, the last point is we will - we publish information  
24 about all our hearings. This hearing up to this point has  
25 been, on all parties - a multi-party hearing in which, as I  
26 said at the beginning, we were not expecting information, any  
27 confidential commercially information to be discussed, and on

1 the assumption that we've all succeeded in that objective the  
2 record of this meeting that is just concluding will take the  
3 form of publishing a transcript, hopefully an un-redacted  
4 transcript.

5 In the brief meeting that's now going to take place, we will  
6 give - we will apply our normal criteria to considering in what  
7 form the record of that meeting ought to be published, and in  
8 considering how the record of the meeting is published we will  
9 apply our standard balancing between the two objectives that  
10 we always have to consider when evidence is given to us which  
11 is potentially sensitive commercially. I hope that's clear  
12 enough, and I'm looking also behind you to your legal adviser  
13 to make sure that what I've said is clear. Thank you.

14  
15 **(Representatives of BGL left the hearing at 1.05 p.m.)**  
16

17 PROF SMITH: Well, welcome to your second meeting. I assure you it  
18 won't be as long as the first one. Robin, do you want to resume  
19 the discussion on PCWs?

20 MR AARONSON: Yeah. Perhaps first I should ask is there anything  
21 that you would have liked to have said in the discussion just  
22 now that you felt constrained by the presence of a PCW?  
23 Anything you want to add to? No, okay. Well, the remaining  
24 topic really is what we've described in our provisional  
25 findings as alternative behaviours. If MFNs were prohibited,  
26 would PCWs be likely to try and achieve the same objective by  
27 other means, try and maintain price parity between them, their

1 websites, by for example threat of delisting or some other  
2 means. Is that a possibility?

3 MR MCLARNON: Shall I kick off then? A PCW is really important for  
4 Swinton, half of our new business, so we spend almost  
5 [CONFIDENTIAL] a year with price comparison websites. I  
6 describe that doing business with a PCW is a bit like fighting  
7 a bear: they're soft and cuddly but they wield enormous strength  
8 and can kill you in a second. I think we looked at the  
9 contractual relationships that we have and then the conduct of  
10 negotiation with PCWs. I think that's quite fraught. I think  
11 our contracts for PCWs are at 30 days no fault turning them  
12 off, so even if one gets into a dispute around MFN clauses  
13 ultimately it doesn't matter because you can agree to disagree  
14 and then be taken off at 30 days' notice for no fault. So I  
15 think that the management of pricing relationship with the PCWs  
16 is more about relationship than it is necessarily about  
17 contractual terms. And I think what we're looking for in that  
18 relationship is really some kind of view of what the acceptable  
19 behaviours are.

20 So for me the banning of MFN clauses, the wide MFN, the narrow  
21 - be grateful if it was narrow as well, I think some of the  
22 arguments are harder for narrow - I think banning wide MFN  
23 clause just says it's an allowable behaviour in the market to  
24 try and do a special price deal with another price comparison  
25 website, say, to help them to access another segment of  
26 customers where they don't convert very well. And that's the  
27 type of commercial innovation that we have previously tried and

1 that have been prevented from doing or continuing, and that's  
2 the kind - that's where our interest is, to try and be able to  
3 do deals and allow us to reduce the cost per acquisition and  
4 then invest that in trying for us to convert more business on  
5 those distribution channels.

6 I think the argument against that, well, 'If you don't like  
7 you can get up and go', right, well that is obviously an  
8 argument. You can say, 'Look, we can refuse to do business',  
9 but I think although at Swinton we have 2 million customers,  
10 we're a large and historic brand in the country, they still  
11 wield enormous distributional strength. So I think if PCWs  
12 had 1% of the market then I don't think this conversation should  
13 be happening, but that's not what they have. PCWs have a large  
14 proportion of the market, so there's variations on what that  
15 number should be, around 60%, say, of new business would be  
16 going through the PCW. And so I think because they have such  
17 distributional strength I think that changes the balance of the  
18 argument as to why they do or don't require price protection.  
19 I think in the early days they probably did but now they don't.  
20 And so I think all we're looking for is just removing some of  
21 that price protection to allow us to start to innovate again  
22 in this area.

23 MR AARONSON: On that 60%, you're only dealing with one PCW at a  
24 time in any commercial issue, initiatives, whatever. Does a  
25 single PCW have sufficient market power to -

26 MR MCLARNON: You've separately asked for the single homed data,  
27 which I think will be provided to you today. So what proportion



1 of our customers are single homed? We looked at January, two  
2 thirds of aggregator customers were single homed. And then a  
3 third of customers who came through the aggregator channel were  
4 multi homed. So divide the various market shares by four, so  
5 what's that? 18% or something, roughly, of customers that are  
6 single homed on a PCW. So stopping a commercial relationship  
7 with one PCW represents up to 20% of our aggregated business  
8 in a month, so that's an important figure for me. I would not  
9 like to - I would not want to have to lose that.

10 MR CURZON-PRICE: Can I ask just for... Do you think that it would  
11 be possible that if you did want these commission sacrifice  
12 deals, in the absence of a wide MFN, that the consequence of  
13 that would you - would be your being delisted from another PCW  
14 that didn't want to see that commission sacrifice deal  
15 happening, and therefore would nullify any value to you,  
16 because anything that you gained in sales on the commission  
17 sacrifice deal you'd lose in sales from the single homed  
18 customers on the other PCW. Is that a risk?

19 MR MCLARNON: I think, given the - it would seem strange to me, let's  
20 say not plausible to me, that the extra volume I would get on  
21 one would warrant the loss of business on another, when you're  
22 talking about such high volumes going through each PCW, so I  
23 think it might be hard to make up that volume during a delisting  
24 period. [CONFIDENTIAL]. I think from the PCW business model  
25 if they lose us, well, there'll be someone that will step up  
26 and take the volume, so I think that it's - I think it's  
27 probably they're much more important to us than we are to them.

1 And so therefore I think that the threat doesn't mean so much  
2 to a PCW to get rid of a brand like Swinton, but it means a  
3 lot more to Swinton to be lost on a PCW.

4 MR TRUDGILL: Just so you've got an example of the delisting  
5 situation and how it affected one of our members, so they were  
6 on a popular comparison site and they were coming up number  
7 one, cheapest, loads of business and they were doing very, very  
8 well, but their conversion rate wasn't as good as the number  
9 two on the screen, so the outbound calls, 'You've done a quote  
10 on a comparison site, can we sign you up now', sort of thing,  
11 the conversion rate wasn't as good, wasn't as competitive as  
12 the number two that came up on the site. So what the site did  
13 is they switched off 60% of the products sold by the number  
14 one broker, without telling them, and then it just turned off  
15 a tap of business to their company. So their rates weren't as  
16 competitive, the business has dried up for them and - I think  
17 they switched off all their young driver products as well  
18 because the conversion rates weren't so good - and so it is -

19 MR AARONSON: This was not a retaliation, this was just -

20 MR TRUDGILL: It's all about conversion rates with comparison sites,  
21 so they've got to convert it otherwise a competing comparison  
22 site over there will convert it, it's about, turning those  
23 leads into money. And if the broker doesn't have as successful  
24 a conversion rate, people might be trying the number one on  
25 the other site and doing better. So what our broker found was  
26 that they didn't even know about it, they'd been relying on  
27 this site and the business from this site and it massively

1           affected them, so... And I don't know what you can do about  
2           that, I just wanted to illustrate that the sites can delist  
3           you, they didn't even tell them, and it had a massive effect  
4           on them. But as far as treating customers fairly goes, the  
5           cheapest quote for that customer would have been the number  
6           one and that was turned off by the site, so we didn't think  
7           that was very good at all.

8 MR AARONSON: Right. Hastings, I think you - did you want to come  
9           in?

10 MR VAN DER MEER: [CONFIDENTIAL].

11 MR AARONSON: Sorry, why would they have an issue with you quoting  
12           lower prices?

13 MR VAN DER MEER: Well, not through their site. They would be -  
14 [Crosstalk]

15 MR TRUDGILL: They might want to do it themselves and they can't.

16 PROF SMITH: So the implication of that is that if wide MFNs were  
17           banned the PCWs have the market power effectively to keep an  
18           equivalent set of rules in play?

19 MR TRUDGILL: Yes.

20 MR VAN DER MEER: Very much so.

21 MR TRUDGILL: Any words about what was banned perhaps need to be a  
22           bit wider than just MFN clauses, in case they just call them  
23           something else.

24 MR MCLARNON: I would just add, I've read - I'm sure all of you have  
25           done as well - I read through the big pile of paper that came  
26           with all the responses to the findings. I think there was a  
27           term, and I can't remember exactly, perhaps an anti-

1 discrimination clause, so I think one needs to think about any  
2 retaliatory action that might be taken and the basic point  
3 which, you know, providers can be protected regards to this.

4 MR AARONSON: An anti-retaliation clause?

5 MR MCLARNON: Did I say discrimination or did I say retaliation?

6 MR AARONSON: Oh, sorry.

7 MR MCLARNON: I meant to say discrimination. Retaliation would also  
8 be a good word!

9 MR AARONSON: Right. Well, maybe... I was just thinking  
10 discrimination requires you to know what's happening to other  
11 people in the market. They might say, 'We're doing this to  
12 everybody, so...'

13 [Crosstalk]

14 MR MCLARNON: We get a few queries a week from price comparison  
15 websites, and say, 'We've seen it for a specific customers that  
16 it is cheaper on X compared to us, explain'. And it comes a  
17 couple of times, once or twice a week we get that. So there's  
18 services out there that will run quotes across the same risk  
19 there and same risk there and then see what prices you gave  
20 back and compare them and add them to an email or a telephone  
21 call which then requires an investigation and a rationale. So  
22 I think that there are - there's policing that goes on around  
23 this.

24 MR AARONSON: Any other thoughts on how this problem might be  
25 tackled? If we're saying that prohibiting MFNs is not enough,  
26 what's the extra that needs to be done?

27 MR TRUDGILL: The comparison site doesn't have the contract with the

1 customer, ultimately, at the end of the day, do they, so it is  
2 difficult one, but any intervention on price I suppose is what  
3 we want to stop, If you have a way of doing that. They are  
4 the tail that's wagging the dog, very, very powerful.

5 MR VAN DER MEER: It's almost principles based, isn't it? It's the  
6 principle that needs to be protected here and the specifics of  
7 MFN, banning the MFN clause is unfortunately in this particular  
8 case not going to necessarily help establish the principle  
9 clearly. So maybe it is a - something that has to be carried  
10 through into a day to day regulatory environment, with that  
11 principle being very clear, and then it relies on the regulator  
12 to then use judgement to enforce that principle.

13 MR TRUDGILL[?]: To the FCA.

14 MR VAN DER MEER: Mm-hmm.

15 MR SHUKER[?]: I'm not sure, if you took away the MFNs, that it's  
16 any - that it's that different to the situation pre price  
17 comparison. I was listening to some of the arguments 10, 15  
18 years ago, before price comparison, I was sitting in a  
19 relatively small insurance company which you could select what  
20 you set the rates at by brokers. Now, clearly you were scared  
21 that if you lost the Swintons account because you'd given  
22 someone down the road a better rate than Swinton, but the  
23 relationship and the market competition meant it drove them to  
24 try and improve what they did and improve the loss ratio that  
25 they're giving that insurer. But the power balance, because  
26 you were worried about losing that relationship, but it played  
27 out without the need for that most favoured nation. And it

1 didn't stop the changes in pricing around the market, because  
2 the difference is how visible that is now, as opposed to someone  
3 would have had to have rung round a few insurers. So I do have  
4 some sympathy. I can understand the amount that they invest  
5 in marketing, but they would have to fight for that customer,  
6 just as in the past the broker has to fight for that customer,  
7 and there was no one stopping the insurer giving rates out at  
8 a differential level. And it drove good behaviours actually.

9 MR AARONSON: That's fine.

10 PROF SMITH: Are there any further questions on this? Well, if not  
11 thank you very much. As I said when BGL were in the room, we  
12 will give careful consideration to how we disclose this part  
13 of the meeting. Obviously we'll consult on what, if any,  
14 information needs to be redacted before it's been disclosed,  
15 and what the best mode of disclosure is. But thank you very  
16 much indeed for participating in this meeting. It's been  
17 extremely helpful. We've covered the issues that we wanted to  
18 cover and again we've certainly on our side I know gained a  
19 great deal from the open and wide ranging discussion we've had.  
20 And if I may pick up just one point that more than one of you  
21 made at the beginning, you said you're straddling a particular  
22 relationship between the consumer and the insurer, well,  
23 obviously you're commercial organisations in your own right as  
24 well, nevertheless I do - you will understand one of the  
25 problems in any kind of investigation is ensuring the voice of  
26 the consumer is well represented. There's no difficulty in  
27 getting the voice of producers and other commercial interests

1 in, and insofar as you can provide us with at least some of  
2 the voice of the consumer it's been particularly useful and  
3 productive, so thank you very much indeed.

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**(The hearing concluded at 1.18 p.m.)**

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